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**CAPITAL BUDGET MONITORING REPORT – 31 DECEMBER 2019**

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**1 EXECUTIVE SUMMARY**

1.1 This provides an update on the position of the capital budget as at 31 December 2019. The report provides information on the financial position in respect of the capital plan and also the performance in terms of delivery of capital plan projects.

**1.2 Financial Position:**

- **Current Year to Date** – actual net expenditure to date is £14,625k compared to a budget for the year to date of £14,524k giving rise to an overspend for the year to date of £101k (0.7%).
- **Forecast Outturn for 2019-20** – forecast net expenditure for the full financial year is £17,375k compared to an annual budget of £23,295k giving rise to a forecast underspend for the year of £5,920k (25.4%).
- **Total Capital Plan** – the forecast total net project costs on the total capital plan are £151,764k compared to a total budget for all projects of £151,942k giving rise to a forecast underspend for the overall capital plan of £178k (0.12%).

**1.3 Project Delivery:**

- **Asset Sustainability** – Out of 86 projects there are 75 projects (87%) on track and 11 projects (13%) off track but recoverable.
- **Service Development** - Out of 27 projects there are 21 projects (78%) on track, 4 projects (15%) off track but recoverable and 2 Off-Track (7%).
- **Strategic Change** – Out of 34 projects there are 23 projects (68%) on track, 3 projects (9%) off track but recoverable and 8 projects (24%) off track.

1.4 The Capital Programme is funded by various income streams as detailed in Appendix 5. Changes for December relate to income from Strategic Housing Fund for the Demolition of Witchburn Road, adjustment to Town Centre Fund income and Coastal Communities Fund for Campbeltown Flood and Rothesay Harbour.

**2 INTRODUCTION**

- 2.1 This provides an update on the position of the capital budget as at 31 December 2019. The report provides information on the financial position in respect of the capital plan and also the performance in terms of delivery of capital plan projects.

**3 RECOMMENDATIONS**

- 3.1 Note the contents of this report, the financial summaries as detailed in Appendix 8 and approve the proposed changes to the capital plan detailed in Appendix 4.

## 4 CURRENT YEAR TO DATE FINANCIAL POSITION

### 4.1 Overall Position

Actual net expenditure to date is £14,625k compared to a budget for the year to date of £14,524k giving rise to an overspend for the year to date of £101k (0.7%).

### 4.2 Project/Department Position

The table below shows the year to date net expenditure against the year to date budget by project type and service:

| <b>Project Type:</b>             | <b>Year to Date Budget<br/>£'000</b> | <b>Year to Date Actual<br/>£'000</b> | <b>Variance<br/>£'000</b> |
|----------------------------------|--------------------------------------|--------------------------------------|---------------------------|
| Asset Sustainability             | 11,719                               | 11,702                               | 17                        |
| Service Development              | (1,553)                              | (1,542)                              | (11)                      |
| Strategic Change                 | 4,358                                | 4,466                                | (108)                     |
| <b>Total</b>                     | <b>14,524</b>                        | <b>14,625</b>                        | <b>(101)</b>              |
| <b>Service:</b>                  |                                      |                                      |                           |
| ICT                              | 671                                  | 648                                  | 23                        |
| Education                        | 3,170                                | 3,223                                | (53)                      |
| Live Argyll                      | 742                                  | 743                                  | (1)                       |
| Health & Social Care Partnership | 72                                   | 92                                   | (20)                      |
| Shared Offices                   | 759                                  | 743                                  | 16                        |
| Roads & Infrastructure           | 8,644                                | 8,658                                | (14)                      |
| Development & Economic Growth    | (1,390)                              | (1,394)                              | 4                         |
| CHORD                            | 1,856                                | 1,912                                | (56)                      |
| <b>Total</b>                     | <b>14,524</b>                        | <b>14,625</b>                        | <b>(101)</b>              |

Material variances are explained in Appendix 1 and there are a number of small variances contributing to the year to date overspend.

## 5 FORECAST OUTTURN 2019-20

### 5.1 Overall Position

Forecast net expenditure for the full financial year is £17,375k compared to an annual budget of £23,295k giving rise to a forecast underspend for the year of £5,920k (25.4%).

### 5.2 Project/Department Position

The table shows the forecast expenditure and budget for the year by project type and service:

| <b>Project Type:</b>             | <b>Annual Budget<br/>£'000</b> | <b>Forecast Outturn<br/>£'000</b> | <b>Forecast Variance<br/>£'000</b> |
|----------------------------------|--------------------------------|-----------------------------------|------------------------------------|
| Asset Sustainability             | 14,442                         | 11,696                            | 2,746                              |
| Service Development              | (246)                          | (788)                             | 542                                |
| Strategic Change                 | 9,099                          | 6,467                             | 2,632                              |
| <b>Total</b>                     | <b>23,295</b>                  | <b>17,375</b>                     | <b>5,920</b>                       |
| <b>Service:</b>                  |                                |                                   |                                    |
| ICT                              | 909                            | 909                               | 0                                  |
| Education                        | 6,087                          | 6,191                             | (104)                              |
| Live Argyll                      | 1,173                          | 1,105                             | 68                                 |
| Health & Social Care Partnership | 1,005                          | 765                               | 240                                |
| Shared Offices                   | 2,893                          | 2,013                             | 880                                |
| Roads & Infrastructure           | 7,676                          | 4,669                             | 3,007                              |
| Development & Economic Growth    | 101                            | (1,359)                           | 1,460                              |
| CHORD                            | 3,451                          | 3,082                             | 369                                |
| <b>Total</b>                     | <b>23,295</b>                  | <b>17,375</b>                     | <b>5,920</b>                       |

Material variances are explained in Appendix 2 and there are a number of smaller variances contributing to the forecast overspend.

## 6 TOTAL PROJECT COSTS

### 6.1 Overall Position

The forecast total net project costs on the total capital plan are £151,764k compared to a total budget for all projects of £151,942k giving rise to a forecast underspend for the overall capital plan of £178k (0.12%).

### 6.2 Project/Department Position

The table shows the forecast expenditure and budget for the total capital plan by project type and service:

|                                  | <b>Capital Plan Budget<br/>£'000</b> | <b>Forecast Project Costs<br/>£'000</b> | <b>Capital Plan Variance<br/>£'000</b> |
|----------------------------------|--------------------------------------|---|--|
| <b>Project Type:</b>             |                                      |   |  |
| Asset Sustainability             | 38,686                               | 38,684                                  | 2                                      |
| Service Development              | 8,976                                | 8,927                                   | 49                                     |
| Strategic Change                 | 104,280                              | 104,153                                 | 127                                    |
| <b>Total</b>                     | <b>151,942</b>                       | <b>151,764</b>                          | <b>178</b>                             |
| <b>Service:</b>                  |                                      |   |  |
| ICT                              | 4,236                                | 4,236                                   | 0                                      |
| Education                        | 37,512                               | 37,497                                  | 15                                     |
| Live Argyll                      | 3,290                                | 3,310                                   | (20)                                   |
| Health & Social Care Partnership | 3,439                                | 3,440                                   | (1)                                    |
| Shared Offices                   | 20,701                               | 20,541                                  | 160                                    |
| Roads & Infrastructure           | 27,115                               | 27,099                                  | 16                                     |
| Development & Economic Growth    | 3,420                                | 3,398                                   | 22                                     |
| CHORD                            | 52,229                               | 52,243                                  | (14)                                   |
| <b>Total</b>                     | <b>151,942</b>                       | <b>151,764</b>                          | <b>178</b>                             |

Material variances are explained in Appendix 3 and there are a number of smaller variances leading to the forecast overspend.

## 7 TOTAL PROJECT PERFORMANCE

### 7.1 Overall Position

There are 147 projects within the Capital Plan, 119 are Complete or On Target, 18 are Off Target and Recoverable and 10 are Off Track.

### 7.2 Project Position

The table below shows the Performance Status of the Projects in the Capital Plan:

| <b>Project Type:</b>             | <b>Complete / On Target</b> | <b>Off Target/ Recoverable</b> | <b>Off Target/ Problem</b> | <b>Total</b> |
|----------------------------------|-----------------------------|--------------------------------|----------------------------|--------------|
| Asset Sustainability             | 75                          | 11                             | 0                          | 86           |
| Service Development              | 21                          | 4                              | 2                          | 27           |
| Strategic Change                 | 23                          | 3                              | 8                          | 34           |
| <b>Total</b>                     | <b>119</b>                  | <b>18</b>                      | <b>10</b>                  | <b>147</b>   |
| <b>Service:</b>                  |                             |                                |                            |              |
| ICT                              | 4                           | 3                              | 0                          | 7            |
| Education                        | 23                          | 0                              | 0                          | 23           |
| Live Argyll                      | 19                          | 0                              | 0                          | 19           |
| Health & Social Care Partnership | 19                          | 1                              | 0                          | 20           |
| Shared Offices                   | 30                          | 2                              | 1                          | 33           |
| Roads & Infrastructure           | 14                          | 8                              | 3                          | 25           |
| Development & Economic Growth    | 8                           | 2                              | 4                          | 14           |
| CHORD                            | 2                           | 2                              | 2                          | 6            |
| <b>Total</b>                     | <b>119</b>                  | <b>18</b>                      | <b>10</b>                  | <b>147</b>   |

Appendix 7 provides further information in relation to Strategic Change Projects.

### 7.3 Chart of Performance Status

The graph provides a view of the Performance Status of the Projects included in the Capital Plan:



## 8 OFF TRACK PROJECTS

8.1 The Off Track projects are noted in the table below and variance reports are included in Appendix 6.

| Project Type     | Project  | What is Off Track?        | Explanation  |
|------------------|--|---------------------------|--|
| Strategic Change | Carbon Management - Group Heating Conversion Project | Total Project Expenditure | Successful delivery of the project under budget resulting in a reduction in prudential borrowing.      |
| Strategic Change | CHORD Rothesay                                       | Total Project Expenditure | Original cash flows unrepresentative of Works Programme and are being reviewed by new project manager. |

The projects below are classed as Off Track due to the value of budget required to be slipped/accelerated.

| Project Type        | Project   | What is Off Track?       | Explanation  |
|---------------------|---|--------------------------|--|
| Strategic Change    | Campbeltown Flood                               | Current Year Expenditure | Additional budget allocated in 2019-20 from Coastal Communities Fund late in year, unable to spend previous allocated budget which will require to be slipped. |
| Strategic Change    | Street Lighting LED Replacement                 | Current Year Expenditure | Procurement delays and availability of suitably trained staff have resulted in delays.   |
| Strategic Change    | Harbour Investment Programme                    | Current Year Expenditure | Additional projects and clearer information on individual projects has resulted in delays to works programme.  |
| Service Development | Kilmartin House                                 | Current Year Expenditure | Project undertaken by Kilmartin Museum Company who have experienced delays resulting in delays in requirement for Council contribution.                        |
| Service Development | Town Centre Funds                               | Current Year Expenditure | Delays due to procurement timelines and due process.   |
| Strategic Change    | Dunoon CARS                                     | Current Year Expenditure | Profile of budget to be amended – majority of spend to take place in 2020-21 and 2021-22.  |
| Strategic Change    | Rothesay THI                                    | Current Year Expenditure | Profile of budget to be amended – majority of spend to take place in 2020-21 and 2021-22.  |
| Strategic Change    | CHORD - Helensburgh - Public Realm Improvements | Current Year Expenditure | West Clyde St Flooding is at options development stage and will not commence until 20-21.  |



## 9 STRATEGIC CHANGE PROJECTS

- 9.1 Appendix 7 gives detailed information in respect of the Strategic Change Projects within the Capital Plan. The appendix gives details of the forecast cost of the project against the approved budget, the start and anticipated completion date of the project and an assessment of the risks of the project and if these are not green gives an explanation of the problem.

## 10 CHANGES TO CAPITAL PLAN

- 10.1 The table below shows proposed changes to the Capital Plan at summary level. Explanations relating to the specific projects involved can be seen in Appendix 4.

The updated capital plan incorporating these proposed changes can be found in Appendix 9.

| Department                          | Prev.<br>Agreed<br>Changes<br>2019-20 | 2019-20        | 2020-21    | 2021-22        | Future<br>Years |
|-------------------------------------|---------------------------------------|----------------|------------|----------------|-----------------|
|                                     | £'000                                 | £'000          | £'000      | £'000          | £'000           |
| Asset Sustainability                | (2,891)                               | (2,768)        | 2,668      | 100            | 0               |
| Service Development                 | 484                                   | (486)          | 486        | 0              | 0               |
| Strategic Change                    | (3,795)                               | (2,505)        | (2,794)    | (4,103)        | 9,402           |
| <b>Total</b>                        | <b>(6,202)</b>                        | <b>(5,759)</b> | <b>360</b> | <b>(4,003)</b> | <b>9,402</b>    |
| <b>Service:</b>                     |                                       |                |            |                |                 |
| ICT                                 | 0                                     | 0              | 0          | 0              | 0               |
| Education                           | (3,537)                               | 127            | (153)      | 26             | 0               |
| Live Argyll                         | 257                                   | (88)           | 86         | 2              | 0               |
| Health & Social Care<br>Partnership | (68)                                  | (241)          | 229        | 12             | 0               |
| Shared Offices                      | (342)                                 | (752)          | 595        | 157            | 0               |
| Roads & Infrastructure              | (1,058)                               | (2,984)        | (2,218)    | (4,200)        | 9,402           |
| Development &<br>Economic Growth    | 929                                   | (1,438)        | 1,438      | 0              | 0               |
| Major Projects                      | (2,383)                               | (383)          | 383        | 0              | 0               |
| <b>Total</b>                        | <b>(6,202)</b>                        | <b>(5,759)</b> | <b>360</b> | <b>(4,003)</b> | <b>9,402</b>    |

## **11 CAPITAL RECEIPTS**

- 11.1 The Capital Programme is funded by various income streams as detailed in Appendix 5. Changes for December relate to income from Strategic Housing Fund for the Demolition of Witchburn Road, adjustment to Town Centre Fund income and Coastal Communities Fund for Campbeltown Flood and Rothesay Harbour.

## **12 APPENDICES**

- **Appendix 1** – Year to date finance variance explanations
- **Appendix 2** - Forecast Outturn variance explanations
- **Appendix 3** - Total Project finance variance explanations
- **Appendix 4** - Changes to Capital Plan and Financial Impact
- **Appendix 5** – Capital Funding
- **Appendix 6** - Off track project variance reports
- **Appendix 7** - Cumulative spend, completion dates and risks relating to significant capital projects.
- **Appendix 8** - Financial Summary – Overall
  - Financial Summary – DIS
  - Financial Summary – Customer Services
- **Appendix 9** - Updated/Revised Capital Plan

**Kirsty Flanagan  
Section 95 Officer  
13 February 2020**

**Councillor Gary Mulvaney, Depute Council Leader – Policy Lead for  
Financial Services and Major Projects**

**APPENDIX 1 – Year to Date Finance Variance Explanations**

Listed below are the projects where the variance is +/- £50k.

| <b>Project</b>           | <b>YTD<br/>Budget<br/>£'000</b> | <b>YTD<br/>Actual<br/>£'000</b> | <b>(Over)/<br/>Under<br/>Variance<br/>£'000</b> | <b>Explanation</b>                                      |
|--------------------------|---------------------------------|---------------------------------|---|---|
| Dunoon Primary School    | 2,629                           | 2,681                           | (52)  | Profiling of budget needs amending for early payments   |
| Variances Less than £50k |                                 |                                 | (49)  | Total value of non-material variances less than +/-£50k |
| <b>Total</b>             |                                 |                                 | <b>(101)</b>                                    |   |

**APPENDIX 2 – Forecast Outturn Variance Explanations**

Listed below are the projects where the variance is +/- £50k.

| <b>Project</b>                  | <b>Annual Budget<br/>£'000</b> | <b>Outturn<br/>£'000</b> | <b>(Over)/Under<br/>Forecast<br/>Variance<br/>£'000</b> | <b>Explanation</b>   |
|---------------------------------|--------------------------------|--------------------------|---|--|
| Primary Schools                 | 2,764                          | 2,133                    | 631   | The slippage is the result of reprofiling expenditure on a number of projects where it is anticipated that the funding will be committed before the Financial Year end but the expenditure will occur across 19/20 and 20/21 |
| Early Learning and Childcare    | 1,300                          | 2,058                    | (758)   | Accelerate previously slipped budget back into 2019-20   |
| Dunoon Primary School           | 2,629                          | 2,681                    | (52)  | Profiling of budget needs amending for early payments  |
| Struan Lodge                    | 113                            | 13                       | 100   | Funding slipped to dovetail with NDEEF programme.  |
| Thomson Home Rothesay           | 136                            | 43                       | 93  | Constraints imposed by the continued operational status of the property has required reprofiling of project expenditure.   |
| Tigh An Rudha HFE               | 78                             | 13                       | 65  | Due to specialist nature of project to be progressed as Design and Install   |
| Bowmore Area Office             | 76                             | 25                       | 51  | Reprofiling of expenditure to suit current programme. Expenditure will be committed by Financial Year end 19/20 with actual expenditure occurring in 20/21.  |
| Burnett Building                | 162                            | 62                       | 100   | Reprofiling of expenditure to suit current programme. Expenditure will be committed by Financial Year end 19/20 with actual expenditure occurring in 20/21.  |
| Manse Brae District Office      | 152                            | 67                       | 85  | Funding slipped to dovetail with NDEEF programme.  |
| Asbestos Capital Property Works | 57                             | 0                        | 57  | Contingency budget to be reassigned to assist with NDEEF programme   |
| Legionella Control Works        | 581                            | 281                      | 300   | £300k slipped due to previously agreed reprofiling of Legionella Control   |

|  |       |       |       |  |
|--|-------|-------|-------|--|
|  |       |       |       | Works over 20/21 and 21/22   |
| Carbon Management - Group Heating Conversion Project | 78    | 10    | 68    | Site works complete - overall project delivered under budget. Prudential borrowing to be re-assessed.  |
| Bridge Strengthening                                 | 300   | 150   | 150   | Site programme for Cliad bridge now expected to be largely in 2020-21 which has knock-on effects to other projects in programme.   |
| Lighting   | 307   | 0     | 307   | Delays in the LED Project have had a knock-on effect to the lighting budget that will be utilised for column replacements. LED project will conclude in 20-21 with Lighting budget utilised alongside. |
| Environmental Projects                               | 487   | 10    | 477   | Tender returns exceed available budget - work required to reduce resulting in delay to works.  |
| Fleet Management                                     | 460   | 384   | 76    | Delays in delivery have resulted in delayed payments into 20-21, additional vehicle purchases require accelerated budget from 21-22 into 20-21   |
| Glengorm - Capping                                   | 95    | 7     | 88    | Discussions in place with Business Stream, however, progress is slow   |
| Campbeltown Flood Scheme                             | 550   | 280   | 270   | Additional budget allocated in 2019-20 from Coastal Communities Fund late in year, unable to spend previous allocated budget which will require to be slipped  |
| Street Lighting LED Replacement                      | 1,200 | 250   | 950   | Procurement delays and availability of suitably trained staff have resulted in delays in completing this project.  |
| Harbour Investment Programme PB                      | 3,950 | 3,300 | 650   | Additional projects and clearer information on individual projects has resulted in delays to works programme   |
| Kilmartin House                                      | 200   | 0     | 200   | Project undertaken by Kilmartin Museum Company who have experienced delays resulting in delays in requirement for Council contribution.  |
| Town Centre Funds                                    | 1,291 | 285   | 1,006 | Delays due to procurement timelines and due process.   |
| Dunoon CARS  | 166   | 0     | 166   | Profile of budget to be amended – majority of spend to take place in   |

|  |     |     |              |   |
|--|-----|-----|--------------|---|
|  |     |     |              | 2020-21 and 2021-22.  |
| Rothesay THI                                   | 66  | 0   | 66           | Profile of budget to be amended – majority of spend to take place in 2020-21 and 2021-22. |
| CHORD - Helensburgh -Public Realm Improvements | 746 | 363 | 383          | West Clyde St Flooding is at options development stage and will not commence until 20-21  |
| Variances Less than £50k                       |     |     | 391          |   |
| <b>Total</b>                                   |     |     | <b>5,920</b> |   |

### APPENDIX 3 – Total Project Finance Variances

Listed below are the projects where the variance is +/- £50k.

| Project   | Capital Plan Budget £'000 | Forecast Project Costs £'000 | Capital Plan Variance £'000 | Explanation   |
|---|---------------------------|------------------------------|-----------------------------|---|
| Carbon Management - Group Heating Conversion Project (PB) | 78                        | 10                           | 68                          | Site works complete - overall project delivered under budget. Prudential borrowing to be re-assessed. |
| Dunoon Primary School                                     | 10,784                    | 10,836                       | (52)                        | Profiling of budget needs amending for early payments   |
| Other Variances   |                           |                              | 162                         | Total value of non-material variances less than +/-£50k   |
| <b>Total</b>  |                           |                              | <b>178</b>                  |   |

**APPENDIX 4 – Changes to Capital Plan and Financial Impact**
**OVERALL COST CHANGES**

| Project                   | 2019-20<br>£'000 | 2020-21<br>£'000 | 2021-22<br>£'000 | Future<br>Years<br>£'000 | Total<br>Capital<br>Plan<br>£'000 | Recommendation | Explanation |
|---------------------------|------------------|------------------|------------------|--------------------------|-----------------------------------|----------------|-------------|
| <b>Total Cost Changes</b> | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>                 | <b>0</b>                          |                |             |

**SLIPPAGES AND ACCELERATIONS**

| Project   | 2019-20<br>£'000 | 2020-21<br>£'000 | 2021-22<br>£'000 | Future<br>Years<br>£'000 | Total<br>Capital<br>Plan<br>£'000 | Recommendation               | Explanation   |
|---|------------------|------------------|------------------|--------------------------|-----------------------------------|------------------------------|---|
| Applications Projects                           | (22)             | 22               | 0                | 0                        | 0                                 | Slip budget into 20-21       | Delays in final deliverables for Leisure Management System (8k) predicted. Tranman underspend slipped to 2020/21 for Equipment tracking in response to H&S inspection.                              |
| MS Exchange & Doc Sharing                       | (10)             | 10               | 0                | 0                        | 0                                 | Slip budget into 20-21       | Planned spend not required for Titus upgrade - funded from revenue.   |
| PC Replacement                                  | 32               | (32)             | 0                | 0                        | 0                                 | Accelerate budget into 19-20 | Planned forward spend to offset slippage elsewhere in the capital budget. To be vired from Block Allocation   |
| CHORD - Helensburgh - Public Realm Improvements | (383)            | 383              | 0                | 0                        | 0                                 | Slip budget into 20-21       | West Clyde St Flooding is at options development stage and will not commence until 20-21  |
| Kilmartin House                                 | (200)            | 200              | 0                | 0                        | 0                                 | Slip budget into 20-21       | Project undertaken by Kilmartin Museum Company who have experiences delays resulting in delays in requirement for Council contribution.   |
| Dunoon CARS                                     | (166)            | 166              | 0                | 0                        | 0                                 | Slip budget into 20-21       | Profile of budget to be amended – majority of spend to take place in 2020-21 and 2021-22.   |
| Rothesay THI                                    | (66)             | 66               | 0                | 0                        | 0                                 | Slip budget into 20-21       | Profile of budget to be amended – majority of spend to take place in 2020-21 and 2021-22.   |
| Lighting  | (307)            | 307              | 0                | 0                        | 0                                 | Slip budget into 20-21       | Delays in the LED Project have had a knock-on effect to the lighting budget that will utilised for column replacements. LED project will conclude in 20-21 with Lighting budget utilised alongside. |
| Environmental Projects                          | (477)            | 477              | 0                | 0                        | 0                                 | Slip budget into 20-21       | Tender returns exceed available budget - work required  |



|  |       |         |         |       |   |                               |  |
|--|-------|---------|---------|-------|---|-------------------------------|--|
|  |       |         |         |       |   |                               | to reduce resulting in delay to works.   |
| Fleet Management   | (76)  | 173     | (97)    | 0     | 0 | Slip budget into 20-21        | Delays in delivery have resulted in delayed payments into 20-21, additional vehicle purchases require accelerated budget from 21-22 into 20-21   |
| Glengorm - Capping                                       | (88)  | 88      | 0       | 0     | 0 | Slip budget into 20-21        | Discussions in place with Business Stream, however, progress is slow   |
| Preliminary design for Regional Transport projects (tif) | (16)  | 16      | 0       | 0     | 0 | Slip budget into 20-21        | Community discussions delayed until 2020-21.   |
| Campbeltown Flood Scheme                                 | (270) | 173     | 97      | 0     | 0 | Slip budget into 20-21        | Additional budget allocated in 2019-20 from Coastal Communities Fund late in year, unable to spend previous allocated budget which will require to be slipped  |
| Street Lighting LED Replacement                          | (950) | 950     | 0       | 0     | 0 | Slip budget into future years | Procurement delays and availability of suitably trained staff have resulted in delays in completing this project.  |
| Harbour Investment Programme PB                          | (650) | (4,552) | (4,200) | 9,402 | 0 | Slip budget into future years | Additional projects and clearer information on individual projects has resulted in delays to works programme   |
| Primary Schools  | (631) | 605     | 26      | 0     | 0 | Slip budget into future years | The slippage is the result of reprofiling expenditure on a number of projects where it is anticipated that the funding will be committed before the Financial Year end but the expenditure will occur across 19/20 and 20/21 |
| Early Learning and Childcare                             | 758   | (758)   | 0       | 0     | 0 | Accelerate budget into 19-20  | Accelerate previously slipped budget back into 2019-20   |
| Victoria Halls, Helensburgh                              | (40)  | 40      | 0       | 0     | 0 | Slip budget into 20-21        | £40k slipped to be used as contributory funding on larger project with multiple funding sources. Expenditure in 20/21  |
| Dunoon Community Education Centre                        | (48)  | 46      | 2       | 0     | 0 | Slip budget into future years | Works on hold pending outcome of Dunoon Office Rationalisation   |
| Struan Lodge   | (100) | 100     | 0       | 0     | 0 | Slip budget into 20-21        | Funding slipped to dovetail with NDEEF programme.  |
| Thomson Home Rothesay                                    | (93)  | 90      | 3       | 0     | 0 | Slip budget into future years | Constraints imposed by the continued operational status of the property has required reprofiling of project expenditure.   |
| Tigh An Rudha HFE  | (65)  | 56      | 9       | 0     | 0 | Slip budget into future years | Due to specialist nature of project to be progressed as Design and Install   |
| Glencruitten Hostel                                      | 5     | (5)     | 0       | 0     | 0 | Accelerate budget into 19-20  | Delayed fees for project completed last year   |
| Capital Property Works                                   | 12    | (12)    | 0       | 0     | 0 | Accelerate budget into 19-20  | £12k acceleration of funding to be reconciled with other HSCP budget lines.  |
| Argyll House, Dunoon                                     | (31)  | 31      | 0       | 0     | 0 | Slip budget into 20-21        | Project completed under budget following re-tender,  |

|  |                |            |                |              |          |                               |   |
|--|----------------|------------|----------------|--------------|----------|-------------------------------|---|
|  |                |            |                |              |          |                               | budget slipped for future projects.   |
| Bowmore Area Office                            | (51)           | 48         | 3              | 0            | 0        | Slip budget into future years | Reprofiling of expenditure to suit current programme. Expenditure will be committed by Financial Year end 19/20 with actual expenditure occurring in 20/21.         |
| Burnett Building                               | (100)          | 97         | 3              | 0            | 0        | Slip budget into future years | Reprofiling of expenditure to suit current programme. Expenditure will be committed by Financial Year end 19/20 with actual expenditure occurring in 20/21.         |
| Hill Street Dunoon Rewire                      | (32)           | 31         | 1              | 0            | 0        | Slip budget into future years | As this project is linked to the Dunoon Office rationalisation Project it is being held in abeyance until the outcome of the Office rationalisation study is known. |
| Joint Valuation Board                          | (39)           | 39         | 0              | 0            | 0        | Slip budget into 20-21        | Property changes that the JVB are making to which we will make a contribution.  |
| Lorn House, Oban                               | (22)           | 22         | 0              | 0            | 0        | Slip budget into 20-21        | Project on hold subject to potential office rationalisation.  |
| Manse Brae District Office                     | (85)           | 85         | 0              | 0            | 0        | Slip budget into 20-21        | Funding slipped to dovetail with NDEEF programme.   |
| Old Quay Offices, Campbeltown                  | (15)           | 15         | 0              | 0            | 0        | Slip budget into 20-21        | Project completed under budget - budget slipped for future projects.  |
| Asbestos Capital Property Works                | (57)           | 57         | 0              | 0            | 0        | Slip budget into 20-21        | Contingency budget to be reassigned to assist with NDEEF programme  |
| Legionella Control Works                       | (300)          | 150        | 150            | 0            | 0        | Slip budget into future years | £300k slipped due to previously agreed reprofiling of Legionella Control Works over 20/21 and 21/22   |
| Carbon Management Capital Property Works 16/17 | (20)           | 20         | 0              | 0            | 0        | Slip budget into 20-21        | Funding slipped to dovetail with NDEEF programme.   |
| Bridge Strengthening                           | (150)          | 150        | 0              | 0            | 0        | Slip budget into future years | Site programme for Cliad bridge now expected to be largely in 2020-21 which has knock-on effects to other projects in programme.                                    |
| Town Centre Funds                              | (1,006)        | 1,006      | 0              | 0            | 0        | Slip budget into future years | Delays due to procurement timelines and due process   |
| <b>Total Slippages and Accelerations</b>       | <b>(5,759)</b> | <b>360</b> | <b>(4,003)</b> | <b>9,402</b> | <b>0</b> |                               |   |
| <b>Net Impact of Changes</b>                   | <b>(5,759)</b> | <b>360</b> | <b>(4,003)</b> | <b>9,402</b> | <b>0</b> |                               |   |

## CAPITAL PROGRAMME FUNDING

Appendix 5

| Funding  | Current Year (2019-20)         |                                 |                               |                          |   | 2020-21                         |                               |                          |   | 2021-22                         |                               |                          |   | Future Years                  |
|--|--------------------------------|---------------------------------|-------------------------------|--------------------------|---|---------------------------------|-------------------------------|--------------------------|---|---------------------------------|-------------------------------|--------------------------|---|-------------------------------|
|  | Approved Capital Funding £'000 | Carry Forwards from 18/19 £'000 | Slippage / Acceleration £'000 | Additional Funding £'000 | Updated Capital Funding Available £'000 | Estimated Capital Funding £'000 | Slippage / Acceleration £'000 | Additional Funding £'000 | Updated Capital Funding Available £'000 | Estimated Capital Funding £'000 | Slippage / Acceleration £'000 | Additional Funding £'000 | Updated Capital Funding Available £'000 | Slippage / Acceleration £'000 |
| General Capital Grant  | 12,262                         |                                 | 0                             |                          | 12,262                                  | 12,262                          |                               | 0                        | 12,262                                  | 12,262                          |                               |                          | 12,262                                  |                               |
| General Capital Grant - Reallocated                                | 2,634                          |                                 | 0                             |                          | 2,634                                   | 0                               |                               | 0                        | 0                                       | 0                               |                               |                          | 0                                       |                               |
| Transfer to Revenue for Private Sector Housing Grant (PSHG)        | (1,033)                        |                                 | 0                             |                          | (1,033)                                 | (1,033)                         |                               | 0                        | (1,033)                                 | (1,033)                         |                               |                          | (1,033)                                 |                               |
| Capital Receipts   | 1,203                          | 85                              | 0                             |                          | 1,288                                   | 1,203                           |                               | 0                        | 1,203                                   | 3,202                           |                               |                          | 3,202                                   |                               |
| Flooding Allocation  | 186                            | 45                              | (63)                          |                          | 168                                     | 0                               | 63                            | 0                        | 63                                      | 0                               |                               |                          | 0                                       |                               |
| Ring Fenced Capital Grant  | 143                            |                                 | 0                             |                          | 143                                     | 0                               |                               | 0                        | 0                                       | 0                               |                               |                          | 0                                       |                               |
| Restricted Funding/Ring Fenced Capital Grant                       | 3,165                          | 6,346                           | (3,495)                       | 2,800                    | 8,816                                   | 5,000                           | 3,495                         | 0                        | 8,495                                   | 0                               |                               |                          | 0                                       |                               |
| Funded by Reserves   | 7,579                          | 11,730                          | (7,579)                       |                          | 11,730                                  | 0                               |                               | 0                        | 0                                       | 0                               | 7,579                         |                          | 7,579                                   |                               |
| Insurance  | 0                              |                                 |                               | 1,559                    | 1,559                                   |                                 |                               |                          | 0                                       |                                 |                               |                          | 0                                       |                               |
| Strategic Housing Fund   | 0                              |                                 |                               | 172                      | 172                                     |                                 |                               |                          |   |                                 |                               |                          |   |                               |
| Town Centre Fund   | 0                              |                                 |                               | 1,140                    | 1,140                                   |                                 |                               |                          |   |                                 |                               |                          |   |                               |
| Coastal Communities Fund   |                                |                                 |                               | 151                      |   |                                 |                               |                          |   |                                 |                               |                          |   |                               |
| Harbour Investment Programme - borrowing paid by additional income | 4,800                          | 680                             | (1,530)                       |                          | 3,950                                   | 7,314                           | (1,512)                       | 2,950                    | 8,752                                   | 11,950                          | (6,750)                       | 13,000                   | 18,200                                  | 9,792                         |
| Prudential Borrowing   | 3,628                          |                                 | (2,186)                       | 700                      | 2,142                                   | 13,282                          | 516                           | 0                        | 13,798                                  | 234                             |                               |                          | 234                                     |                               |
| Loans Fund   | 0                              |                                 | (7,456)                       |                          | (7,456)                                 | 0                               | (2,208)                       |                          | (2,208)                                 | 0                               | (7,289)                       |                          | (7,289)                                 |                               |
| <b>Capital Funding</b>   | <b>34,567</b>                  | <b>18,886</b>                   | <b>(22,309)</b>               | <b>6,522</b>             | <b>37,515</b>                           | <b>38,028</b>                   | <b>354</b>                    | <b>2,950</b>             | <b>41,332</b>                           | <b>26,615</b>                   | <b>(6,460)</b>                | <b>13,000</b>            | <b>33,155</b>                           | <b>9,792</b>                  |

## BREAKDOWN OF ADDITIONAL FUNDING

| Additional Funding                           |              | Funding Type           | Month Reported |
|--|--------------|------------------------|----------------|
| Roads STTS                                   | 1,639        | Grant Funding          | June 2019      |
| Other Roads Misc Income                      | 236          | External Contributions | June 2019      |
| Electric Vehicle Chargers                    | 486          | Grant Funding          | June 2019      |
| SPT  | 100          | Grant Funding          | June 2019      |
| TIF  | 700          | Prudential Borrowing   | June 2019      |
| Roads STTS                                   | 69           | Grant Funding          | July 2019      |
| Insurance for Oban Depot Development Project | 1,559        | Insurance              | October 2019   |
| Town Centre Fund                             | 995          | Grant Funding          | November 2019  |
| Town Centre Fund - Adjustment                | 145          | Grant Funding          | December 2019  |
| Coastal Communities Fund - Rothesay Harbour  | 151          | Grant Funding          | December 2019  |
| Coastal Communities Fund - Campbeltown Flood | 270          | Grant Funding          | December 2019  |
| Strategic Housing Fund - Witchburn Road      | 172          | SHF                    | December 2019  |
| <b>Total</b>                                 | <b>6,522</b> |                        |                |

| <b>OFF TRACK PROJECT</b>  |  | <b>Appendix 6</b>       |
|---|--|-------------------------|
| <b>Project Name:</b> Campbeltown Flood Scheme   | <b>Project Manager:</b> Graham Nash  | <b>Risk:</b> <b>Low</b> |
| <b>Initial Start Date:</b> 2016   | <b>Proposed End Date:</b> 2023   |                         |
| <b>How was this project initially funded?</b> Scottish Government grant / Council funding split is 80/20  | <b>Please detail any additional funding.</b> Council agreed at P&R in Dec. 2019 to allocate £270k from Coastal Communities fund as part of its share toward the project. |                         |
| <b>Previously Reported Committee and Date:</b> n/a  | <b>Next Reported Committee and Date:</b> n/a   |                         |
| <b>Why is the project classified as off target?</b><br>Spend in this financial year is lower than budget.   |  |                         |
| <b>What has caused the issue outlined above?</b><br>Council agreed at P&R in Dec. 2019 to allocate £270k from Coastal Communities fund as part of its share of funding to this project. It has been allocated to 2019-20 financial year and this won't be spent before March 2020. It takes the place of £270k from the RIS block allocation which was allocated for 20-21 and 21-22. |  |                         |
| <b>What action will be taken to rectify this issue?</b><br>Budget to be moved as follows: Move £173k from 19-20 to 20-21 and £97k from 19-20 to 21-22.  |  |                         |
| <b>What are the implications of the action proposed?</b><br>The budget will align better with established project programme. The £270k previously allocated to the project from the RIS block allocation has been moved to assist with the Fleet Management Project.  |  |                         |

| <b>OFF TRACK PROJECT</b>  |  | <b>Appendix 6</b> |
|---|--|-------------------|
| <b>Project Name:</b><br>Harbour Investment Programme  | <b>Project Manager:</b><br>Stewart Clark             | <b>Risk:</b> Low  |
| <b>Initial Start Date:</b> 2016   | <b>Proposed End Date:</b> Rolling ten year programme |                   |
| <b>How was this project initially funded?</b><br>Capital funding through Prudential Borrowing   | <b>Please detail any additional funding.</b>         |                   |
| <b>Previously Reported Committee and Date:</b>  | <b>Next Reported Committee and Date:</b>             |                   |
| <b>Why is the project classified as off target?</b><br>The forecast total and this year's project cost to date is £650k lower than the budgeted figure.   |  |                   |
| <b>What has caused the issue outlined above?</b><br>Generally slippage in expenditure of the individual projects has resulted as actual works become clearer as scheme detail evolves through concept, feasibility detailed design and tender process. There has also been a slight impact on the marine scheme due to competing priorities for staff time on other/new Council projects such as Town Centre Fund and Coastal Communities Fund projects. However, it should be noted that the positive and proactive approach taken by the overall team has enabled a competent list of schemes from these additional budget lines to be successfully progressed towards works on the ground. |  |                   |
| <b>What action will be taken to rectify this issue?</b><br>The ten year project programme has been updated to reflect latest information.   |  |                   |
| <b>What are the implications of the action proposed?</b><br>Expenditure profile updated with £650k moved from 2019/20, £4552k from 2020/21 and £4200k from 2021/22 into 2022/23.  |  |                   |

| <b>OFF TRACK PROJECT</b>  |  | <b>Appendix 6</b>                            |
|---|--|--|
| <b>Project Name: CHORD – Helensburgh Public Realm and Helensburgh Surplus Funds Additional Options (HSFAO)</b>  | <b>Project Manager: John Gordon</b>  | <b>Risk: Low</b>                             |
| <b>Initial Start Date: 2014</b>   | <b>Proposed End Date: 2020</b>   |  |
| <b>How was this project initially funded?</b>   |  | <b>Please detail any additional funding.</b> |
| <b>CHORD Helensburgh Budget - £7.23m</b> <ul style="list-style-type: none"> <li>• £6.66m A&amp;BC Prudential Borrowing</li> <li>• £0.35m SPT Grant</li> <li>• £0.22m Section 75 Contributions</li> </ul>  | <b>Budget for HSFAO - £653,119.00</b><br>(Note: the HSFAO Budget was the surplus left over from the original CHORD Helensburgh Budget) | n/a  |
| <b>Previously Reported Committee and Date:</b>  | <b>Next Reported Committee and Date:</b>   |  |
| <b>HSFAO</b> – last reported September 2018   | <b>HSFAO</b> – as required by completion of the various Options within the overall programme of works                                  |  |
| <b>Why is the project classified as off target?</b>   |  |  |
| Year to date expenditure will be less than budgeted.  |  |  |
| <b>What has caused the issue outlined above?</b>  |  |  |
| <p>The Unallocated Budget of £54K should have been profiled into FY20/21 and not FY19/20</p> <p>The majority of the Options constituted works associated with the resurfacing of carriage ways and footways, however due to structural issues with 3<sup>rd</sup> party buildings in the vicinity of the works, elements of certain Options were put in abeyance until such time as the structural issues were addressed.</p> <p>Option 9 – Outdoor Museum is a multi-year funding option</p> |  |  |
| <b>What action will be taken to rectify this issue?</b>   |  |  |
| Budget will be slipped into 2020-21 when works will be completed and roads have programme in place for works to start later in this calendar year.  |  |  |
| <b>What are the implications of the action proposed?</b>  |  |  |
| Budget slipped.   |  |  |

| <b>OFF TRACK PROJECT</b>   |   | <b>Appendix 6</b>       |
|--|---|-------------------------|
| <b>Project Name:</b><br>LED Lighting Upgrade Project   | <b>Project Manager:</b><br>Kevin McIntosh     | <b>Risk:</b> <b>Low</b> |
| <b>Initial Start Date:</b> Aug 2016  | <b>Proposed End Date:</b> July 2020 (Revised) |                         |
| <b>How was this project initially funded?</b><br>Prudential Borrowing and funding from Scottish Futures Trust  | <b>Please detail any additional funding.</b>  |                         |
| <b>Previously Reported Committee and Date:</b>   | <b>Next Reported Committee and Date:</b>      |                         |
| <b>Why is the project classified as off target?</b><br>Unable to Complete in year 2019/20 due to unavailability of procurement framework to secure outstanding luminaires<br>Carry Over to 2020/21   |   |                         |
| <b>What has caused the issue outlined above?</b><br>Changes to Scotland Excel set up causing delays to the procurement exercises<br>Changes to Model of delivery / Availability of suitably trained staff.   |   |                         |
| <b>What action will be taken to rectify this issue?</b><br>Mini Comp 5 Procurement exercise completed. This means that outstanding luminaires are now available and are currently being installed.<br>Staffing and Training Issues addressed – Project’s installation phases have recommenced.   |   |                         |
| <b>What are the implications of the action proposed?</b><br>Column replacement associated with the project has been delayed. Column replacement cannot be commenced until all luminaires have been installed due to column inspection and prioritisation system being carried out as part of the luminaire installation across the network.<br>Financial implication is that £950k will be moved from 19-20 to 20-21 financial year. |   |                         |

It is worth noting that the council's street lighting energy consumption has been significantly reduced bringing both a cash saving and a significant carbon reduction saving.



| <b>OFF TRACK PROJECT</b>   |   | <b>Appendix 6</b> |
|--|---|-------------------|
| <b>Project Name:</b> Rothesay Pavilion   | <b>Project Manager:</b> Jonathan M Miles  | <b>Risk:</b> High |
| <b>Initial Start Date:</b> 29 <sup>th</sup> November 2017  | <b>Proposed End Date:</b> ~February/March 2020  |                   |
| <b>How this project was initially funded?</b> 1. A&BC: £5,689,000 (inc. RPC Underwriting £268, 243); 2. HLF: £4,187,500 3. HLF Volunteer Time £50,900; 4. ERDF: £1,055,602; 5. HIE: £750,000; 6. HES: £750,000; 7. RCGF: £625,000; 8. CCF: £600,000 9. West Coast Foundation (Johnny Bute) £116,957; 10. Scottish Landfill Communities Fund: £20,000.<br><b>Total Approved Budget: £13,844,959.</b>  | <b>Please detail any additional funding. N/A</b>  |                   |
| <b>Previously Reported Committee and Date:</b> 3 <sup>rd</sup> December 2019   | <b>Next Reported Committee and Date:</b> 3 <sup>rd</sup> March 2020 (NB: interim update to Area Committee in Feb 20 – Business Day) – Time & Date tbc). |                   |
| <p><b>Why is the project classified as off target?</b></p> <p>Variances exist within the individual elements of the project.</p> <p>As previously advised there are advance time and cost warnings associated with the requirement to remove and reinstate the Main Hall Ceiling due to the condition of a sprayed Asbestos surface coating. These unforeseen works are likely to result in the construction budget being overspent. Design Team commissions have been extended to April 2020.</p>   |   |                   |
| <p><b>What has caused the issue outlined above?</b></p> <p>A number of the funders are funding the same cost headings, but to different intervention rates, drawdowns and application timescales, with different allocation of costs against the individual elements of the project.</p> <p>Regarding the Main Hall Ceiling asbestos removal works, this was unforeseen and due in part to the deterioration in the asbestos surface coating over its 80 year life, and the period the building has been closed, without heating and increased moisture levels. Detailed inspections and tests discovered the presence of a sprayed asbestos coating in poor condition, with parts having come away from the original plaster substrate. The decision was taken to remove the ceiling to safe guard the future occupants and sustainability of the building.</p> |   |                   |
| <p><b>What action will be taken to rectify this issue?</b></p> <p>Adverse variances are being flagged to Strategic Finance as early as possible. The individual elements of the project have been reviewed and revised to provide a more efficient and consistent cost reporting process.</p> <p>The Design Team is currently assessing the financial impact of the extension to the construction programme, including the contractor's contractual right to make a claim for resulting loss and expense. Once this assessment has concluded, and the contractual negotiations between the parties are complete, a detailed report will be brought to the relevant Committees of the Council.</p>  |   |                   |

**What are the implications of the action proposed?**

The total project budget is balanced overall. Realignment of allocated of budgets to the individual elements of the projects has been made to re-balance the individual headings across the project.

Regarding the asbestos removal works there will be cost increases and programme delay. The contractors projected expenditure profile has been adjusted to match a revised contract completion date of February/March 2020.

| <b>OFF TRACK PROJECT</b>  |   | <b>Appendix 6</b>       |
|---|---|-------------------------|
| <b>Project Name:</b> Dunoon CARS  | <b>Project Manager:</b> Audrey Martin   | <b>Risk:</b> <b>Low</b> |
| <b>Initial Start Date:</b> 01/04/2017   | <b>Proposed End Date:</b> 30/03/2022  |                         |
| <b>How was this project initially funded?</b> Council   | <b>Please detail any additional funding.</b> n/a                                    |                         |
| <b>Previously Reported Committee and Date:</b> EDI Committee – 12 <sup>th</sup> September 2019  | <b>Next Reported Committee and Date:</b> EDI Committee – 5 <sup>th</sup> March 2020 |                         |
| <b>Why is the project classified as off target?</b><br>Current year budget will not be spent.   |   |                         |
| <b>What has caused the issue outlined above?</b><br>The majority of spend for this project will take place in years 4 and 5 (2020/21 and 2021/22) and the funds will be required then. There is no change to the project programme. |   |                         |
| <b>What action will be taken to rectify this issue?</b><br>Budget will be slipped into next financial year.   |   |                         |
| <b>What are the implications of the action proposed?</b><br>n/a   |   |                         |

**OFF TRACK PROJECT**

Appendix 6

**Project Name:** Kilmartin House**Project Manager:** Audrey Martin**Risk:** Low**Initial Start Date:** 2020**Proposed End Date:** August 2022**How was this project initially funded?** Council funding external project**Please detail any additional funding.** n/a**Previously Reported Committee and Date:** n/a**Next Reported Committee and Date:** n/a**Why is the project classified as off target?**

Current year budget will not be spent.

This is not a council asset and the spend is in relation to a contribution to Kilmartin House for works being undertaken.

**What has caused the issue outlined above?**

The project is being undertaken by Kilmartin Museum Company Ltd. Due to a delay in receiving Permission to Start from their major funder and recruiting the required personnel for the organisation, this has resulted in a delay to the project.

**What action will be taken to rectify this issue?**

Due to Kilmartin House not being a council asset, budget will be removed from the Capital Plan and added to Earmarked Reserves with spend planned for 2020-21.

**What are the implications of the action proposed?**

Project will be removed from capital plan and monitored via earmarked reserves.

| <b>OFF TRACK PROJECT</b>  |   | <b>Appendix 6</b>       |
|---|---|-------------------------|
| <b>Project Name:</b> Rothesay THI   | <b>Project Manager:</b> Audrey Martin   | <b>Risk:</b> <b>Low</b> |
| <b>Initial Start Date:</b> 01/04/2017   | <b>Proposed End Date:</b> 30/03/2022  |                         |
| <b>How was this project initially funded?</b> Council   | <b>Please detail any additional funding.</b> n/a                                    |                         |
| <b>Previously Reported Committee and Date:</b> : EDI Committee – 12 <sup>th</sup> September 2019  | <b>Next Reported Committee and Date:</b> EDI Committee – 5 <sup>th</sup> March 2020 |                         |
| <b>Why is the project classified as off target?</b><br>Current year budget will not be spent.   |   |                         |
| <b>What has caused the issue outlined above?</b><br>The majority of spend for this project will take place in years 4 and 5 (2020/21 and 2021/22) and the funds will be required then. There is no change to the project programme. |   |                         |
| <b>What action will be taken to rectify this issue?</b><br>Budget will be slipped into next financial year.   |   |                         |
| <b>What are the implications of the action proposed?</b><br>n/a   |   |                         |

| <b>OFF TRACK PROJECT</b>  |   | <b>Appendix 6</b>       |
|---|---|-------------------------|
| <b>Project Name:</b> Town Centre Fund   | <b>Project Manager:</b> Audrey Martin   | <b>Risk:</b> <b>Low</b> |
| <b>Initial Start Date:</b> 07/03/2019   | <b>Proposed End Date:</b> 30/09/2020  |                         |
| <b>How was this project initially funded?</b> External  | <b>Please detail any additional funding.</b> n/a  |                         |
| <b>Previously Reported Committee and Date:</b> P&R - December 2019  | <b>Next Reported Committee and Date:</b> 14 <sup>th</sup> May 2020 – Policy and Resources Committee |                         |
| <b>Why is the project classified as off target?</b><br>Current year budget will not be fully spent.   |   |                         |
| <b>What has caused the issue outlined above?</b><br>Current budget has not been fully spent due to procurement timelines and due process.             |   |                         |
| <b>What action will be taken to rectify this issue?</b><br>Budget will be slipped into next financial year.   |   |                         |
| <b>What are the implications of the action proposed?</b><br>None – This is externally funded and timelines have been agreed with Scottish Government. |   |                         |

| <b>OFF TRACK PROJECT</b>  |  | <b>Appendix 6</b>       |
|---|--|-------------------------|
| <b>Project Name:</b> Carbon Management - Group Heating Conversion Project                                       | <b>Project Manager:</b> Brian Gray               | <b>Risk:</b> <b>Low</b> |
| <b>Initial Start Date:</b> 2016-17  | <b>Proposed End Date:</b> 2018-19                |                         |
| <b>How was this project initially funded?</b> Council   | <b>Please detail any additional funding.</b> n/a |                         |
| <b>Previously Reported Committee and Date:</b> n/a  | <b>Next Reported Committee and Date:</b> n/a     |                         |
| <b>Why is the project classified as off target?</b><br>Forecast expenditure is under budget.                    |  |                         |
| <b>What has caused the issue outlined above?</b><br>Successful delivery of the project under budget.            |  |                         |
| <b>What action will be taken to rectify this issue?</b><br>Prudential borrowing to be re-assessed.              |  |                         |
| <b>What are the implications of the action proposed?</b><br>Reduction in prudential borrowing for this project. |  |                         |

| Strategic Change Projects                            | Capital Expenditure     |                             |                              |                            | Dates              |                           | Project Risks Identified | Risks  |
|--|-------------------------|-----------------------------|------------------------------|----------------------------|--------------------|---------------------------|--------------------------|--|
|  | Prior Years Spend £'000 | Current Year Forecast £'000 | Total Project Forecast £'000 | Total Project Budget £'000 | Project Start Date | Estimated Completion Date |                          | Explanation if not Green   |
| CHORD Rothesay                                       | 8,104                   | 5,581                       | 13,845                       | 13,845                     | 01/04/2015         | 31/03/2020                | Red                      | Original cash flows unrepresentative of Works Programme and are being reviewed by new project manager.   |
| Harbour Investment Programme                         | 1,802                   | 3,300                       | 93,054                       | 93,054                     | 01/04/2017         | 31/03/2028                | Red                      | Additional projects and clearer information on individual projects has resulted in delays to works programme.  |
| Campbeltown Flood Scheme                             | 181                     | 280                         | 2,342                        | 2,342                      | 01/08/2016         | 31/03/2023                | Red                      | Additional budget allocated in 2019-20 from Coastal Communities Fund late in year, unable to spend previous allocated budget which will require to be slipped. |
| Carbon Management - Group Heating Conversion Project | 1,938                   | 10                          | 1,948                        | 2,016                      | 01/02/2016         | 31/03/2019                | Red                      | Savings made on project  |
| Street Lighting LED Replacement                      | 2,700                   | 250                         | 3,900                        | 3,900                      | 01/08/2016         | 31/03/2020                | Red                      | Procurement delays and availability of suitably trained staff have resulted in delays.   |
| Dunoon CARS  | 0                       | 0                           | 500                          | 500                        | 01/04/2017         | 31/03/2022                | Red                      | Profile of current year expenditure wrong  |
| Rothesay THI   | 0                       | 0                           | 200                          | 200                        | 2017/18            | 31/03/2019                | Red                      | Profile of current year expenditure wrong  |
| CHORD - Helensburgh                                  | 6,483                   | 363                         | 7,229                        | 7,229                      | 29/09/2011         | 30/04/2015                | Red                      | West Clyde St Flooding is at options development stage and will not commence until 20-21.  |
| TIF - Lorn/Kirk Road                                 | 1,959                   | 211                         | 2,170                        | 2,170                      | 22/01/2015         | 31/03/2019                | Amber                    | Provisional risk that Scottish Government may decline to repay some money  |
| CHORD Oban   | 7,129                   | 813                         | 7,957                        | 7,957                      | 27/10/2016         | 31/03/2020                | Amber                    | Timescales may slip  |
| Helensburgh Waterfront Development                   | 1,387                   | 379                         | 19,511                       | 19,511                     | 01/04/2017         | 30/09/2020                | Green                    |  |
| CHORD Dunoon   | 12,238                  | 284                         | 12,522                       | 12,522                     | 03/02/2012         | 09/03/2018                | Green                    |  |
| Helensburgh Office Rationalisation                   | 11,500                  | 338                         | 11,838                       | 11,838                     | 25/04/2013         | 31/03/2019                | Green                    |  |
| Campbeltown Schools Redevelopment                    | 1,649                   | 271                         | 1,970                        | 1,970                      | 16/02/2012         | 30/11/2018                | Green                    |  |
| Dunoon Primary                                       | 7,170                   | 2,681                       | 10,836                       | 10,784                     | 18/12/2014         | 30/04/2020                | Green                    |  |
| Replacement of Oban High                             | 2,496                   | 304                         | 3,350                        | 3,350                      | 24/04/2014         | 31/01/2019                | Green                    |  |
| Kim Primary School                                   | 9,878                   | 301                         | 10,179                       | 10,179                     | 24/04/2014         | 31/10/2017                | Green                    |  |
| Carbon Management - Non Education                    | 14                      | 36                          | 50                           | 50                         | 01/04/2015         | 31/03/2019                | Green                    |  |
| Carbon Management Business Cases                     | 201                     | 60                          | 261                          | 261                        | 01/02/2014         | 31/03/2022                | Green                    |  |
| NPDO Schools Solar PV Panel Installations            | 761                     | 183                         | 944                          | 944                        | 26/06/2014         | 31/03/2019                | Green                    |  |
| Non NPDO Schools Solar PV Panel Installations        | 400                     | 88                          | 488                          | 488                        | 20/03/2014         | 31/03/2019                | Green                    |  |
| Carbon Management Fuel Conversions                   | 107                     | 0                           | 107                          | 145                        | 01/02/2014         | 31/03/2017                | Green                    |  |
| Carbon Management Capital Property Works 2016/17     | 19                      | 0                           | 39                           | 39                         | 01/02/2016         | 31/03/2022                | Green                    |  |
| Kilmory Biomass Carbon Management                    | 956                     | 0                           | 956                          | 999                        | 20/09/2012         | 31/03/2019                | Green                    |  |
| Oil to Gas Heating Conversions                       | 182                     | 5                           | 187                          | 209                        | 01/02/2012         | 31/03/2019                | Green                    |  |
| Campbeltown Office Rationalisation                   | 595                     | 1                           | 596                          | 596                        | 01/02/2015         | 31/03/2019                | Green                    |  |
| Rothesay Office Rationalisation                      | 0                       | 10                          | 10                           | 10                         | 01/09/2018         | 31/03/2019                | Green                    |  |
| TIF - North Pier Extension                           | 214                     | 10                          | 560                          | 560                        | 06/12/2017         | 06/12/2018                | Green                    |  |
| TIF - Oban Airport Business Park                     | 447                     | 143                         | 590                          | 590                        | 22/01/2015         | 31/12/2017                | Green                    |  |
| Lochgilphead CARS                                    | 0                       | 0                           | 200                          | 200                        | 01/04/2019         | 31/03/2024                | Green                    |  |
| Helensburgh CARS                                     | 0                       | 0                           | 327                          | 327                        | 01/04/2020         | 31/03/2025                | Green                    |  |
| Glengorm Wind Turbine                                | 415                     | 0                           | 415                          | 437                        | 28/04/2016         | 30/11/2016                | Green                    |  |
| Dunoon Pier OBC                                      | 2,844                   | 0                           | 2,844                        | 2,830                      | 03/02/2012         | 26/02/2016                | Green                    |  |
| <b>Strategic Change Total</b>                        | <b>83,769</b>           | <b>15,902</b>               | <b>211,925</b>               | <b>212,052</b>             |                    |                           |                          |  |

**Project Risk Classifications:**

**Green** - Risks can be managed and are viewed as stable or reducing.

**Amber** - Risks are increasing but are still manageable.

**Red** - Risks are increasing or have increased to such an extent they may affect delivery of the project.



ARGYLL AND BUTE COUNCIL - CAPITAL PLAN MONITORING REPORT - OVERALL COUNCIL  
FINANCIAL SUMMARY - NET EXPENDITURE

Appendix 8  
31 December 2019

|  | Current Financial Year To Date |                 |                                   | Full Year This Financial Year |                   |                                   | Total Project Costs |                   |                                   |
|--|--------------------------------|-----------------|-----------------------------------|-------------------------------|-------------------|-----------------------------------|---------------------|-------------------|-----------------------------------|
|  | Budget<br>£000s                | Actual<br>£000s | (Over)/Under<br>Variance<br>£000s | Budget<br>£000s               | Forecast<br>£000s | (Over)/Under<br>Variance<br>£000s | Budget<br>£000s     | Forecast<br>£000s | (Over)/Under<br>Variance<br>£000s |
| <b>EXPENDITURE</b>                                       |                                |                 |                                   |                               |                   |                                   |                     |                   |                                   |
| <b>Area Committee Expenditure - Asset Sustainability</b> | 16                             | 0               | 16                                | 44                            | 44                | 0                                 | 69                  | 69                | 0                                 |
| <b>Asset Sustainability Projects</b>                     |                                |                 |                                   |                               |                   |                                   |                     |                   |                                   |
| Executive Director Douglas Hendry                        | 2,740                          | 2,759           | (19)                              | 7,023                         | 5,387             | 1,636                             | 16,938              | 16,970            | (32)                              |
| Executive Director Kirsty Flanagan                       | 9,020                          | 8,999           | 21                                | 12,179                        | 11,106            | 1,073                             | 28,083              | 28,086            | (3)                               |
| <b>Asset Sustainability Total</b>                        | <b>11,760</b>                  | <b>11,758</b>   | <b>2</b>                          | <b>19,202</b>                 | <b>16,493</b>     | <b>2,709</b>                      | <b>45,021</b>       | <b>45,056</b>     | <b>(35)</b>                       |
| <b>Service Development Projects</b>                      |                                |                 |                                   |                               |                   |                                   |                     |                   |                                   |
| Executive Director Douglas Hendry                        | 1,770                          | 1,772           | (2)                               | 2,164                         | 2,855             | (691)                             | 11,940              | 11,873            | 67                                |
| Executive Director Kirsty Flanagan                       | 1,180                          | 1,198           | (18)                              | 4,090                         | 2,857             | 1,233                             | 13,063              | 13,081            | (18)                              |
| <b>Service Development Total</b>                         | <b>2,950</b>                   | <b>2,970</b>    | <b>(20)</b>                       | <b>6,254</b>                  | <b>5,712</b>      | <b>542</b>                        | <b>25,003</b>       | <b>24,954</b>     | <b>49</b>                         |
| <b>Strategic Change Projects</b>                         |                                |                 |                                   |                               |                   |                                   |                     |                   |                                   |
| Campbeltown Schools Redevelopment                        | 1                              | 2               | (1)                               | 271                           | 271               | 0                                 | 1,970               | 1,970             | 0                                 |
| Dunoon Primary   | 2,629                          | 2,681           | (52)                              | 2,629                         | 2,681             | (52)                              | 10,784              | 10,836            | (52)                              |
| Replacement of Oban High                                 | 1                              | 2               | (1)                               | 304                           | 304               | 0                                 | 3,350               | 3,350             | 0                                 |
| Kilmory Primary School                                   | 0                              | 0               | 0                                 | 301                           | 301               | 0                                 | 10,179              | 10,179            | 0                                 |
| Carbon Management - Non Education                        | 0                              | 0               | 0                                 | 36                            | 36                | 0                                 | 50                  | 50                | 0                                 |
| Carbon Management Business Cases                         | 0                              | 0               | 0                                 | 60                            | 60                | 0                                 | 261                 | 261               | 0                                 |
| NPDO Schools Solar PV Panel Installations                | 0                              | 0               | 0                                 | 183                           | 183               | 0                                 | 944                 | 944               | 0                                 |
| Non NPDO Schools Solar PV Panel Installations            | 0                              | 0               | 0                                 | 88                            | 88                | 0                                 | 488                 | 488               | 0                                 |
| Carbon Management Fuel Conversions                       | 0                              | 0               | 0                                 | 38                            | 0                 | 38                                | 145                 | 107               | 38                                |
| Carbon Management Capital Property Works 2016/17         | 0                              | 0               | 0                                 | 20                            | 0                 | 20                                | 39                  | 39                | 0                                 |
| Carbon Management - Group Heating Conversion Project     | 0                              | 0               | 0                                 | 78                            | 10                | 68                                | 2,016               | 1,948             | 68                                |
| Kilmory Biomass Carbon Management                        | 0                              | 0               | 0                                 | 43                            | 0                 | 43                                | 999                 | 956               | 43                                |
| Oil to Gas Heating Conversions                           | 0                              | 0               | 0                                 | 27                            | 5                 | 22                                | 209                 | 187               | 22                                |
| Campbeltown Office Rationalisation                       | 1                              | 0               | 1                                 | 1                             | 1                 | 0                                 | 596                 | 596               | 0                                 |
| Helensburgh Office Rationalisation                       | 85                             | 85              | (0)                               | 338                           | 338               | 0                                 | 11,838              | 11,838            | 0                                 |
| Rothesay Office Rationalisation                          | 0                              | 0               | 0                                 | 10                            | 10                | 0                                 | 10                  | 10                | 0                                 |
| Campbeltown Flood Scheme                                 | 48                             | 48              | 0                                 | 550                           | 280               | 270                               | 2,342               | 2,342             | 0                                 |
| Street Lighting LED Replacement                          | 150                            | 150             | 0                                 | 1,200                         | 250               | 950                               | 3,900               | 3,900             | 0                                 |
| Harbour Investment Programme                             | 1,842                          | 1,842           | 0                                 | 3,950                         | 3,300             | 650                               | 93,054              | 93,054            | 0                                 |
| TIF - Lorn/Kirk Road                                     | 162                            | 162             | 0                                 | 211                           | 211               | 0                                 | 2,170               | 2,170             | 0                                 |
| TIF - North Pier Extension                               | 0                              | 0               | 0                                 | 10                            | 10                | 0                                 | 560                 | 560               | 0                                 |
| TIF - Oban Airport Business Park                         | 2                              | 2               | 0                                 | 143                           | 143               | 0                                 | 590                 | 590               | 0                                 |
| Dunoon CARS  | 0                              | 0               | 0                                 | 166                           | 0                 | 166                               | 500                 | 500               | 0                                 |
| Rothesay THI   | 0                              | 0               | 0                                 | 66                            | 0                 | 66                                | 200                 | 200               | 0                                 |
| Lochgilphead CARS  | 0                              | 0               | 0                                 | 0                             | 0                 | 0                                 | 200                 | 200               | 0                                 |
| Helensburgh CARS   | 0                              | 0               | 0                                 | 0                             | 0                 | 0                                 | 327                 | 327               | 0                                 |
| Glengorm Wind Turbine                                    | 0                              | 0               | 0                                 | 22                            | 0                 | 22                                | 437                 | 415               | 22                                |
| CHORD - Helensburgh                                      | 4                              | 4               | (0)                               | 746                           | 363               | 383                               | 7,229               | 7,229             | 0                                 |
| CHORD Dunoon   | 6                              | 13              | (7)                               | 284                           | 284               | 0                                 | 12,522              | 12,522            | 0                                 |
| CHORD Oban   | 30                             | 32              | (2)                               | 813                           | 813               | 0                                 | 7,957               | 7,957             | 0                                 |
| CHORD Rothesay   | 3,513                          | 3,522           | (9)                               | 5,581                         | 5,581             | 0                                 | 13,845              | 13,845            | 0                                 |
| Helensburgh Waterfront Development                       | 102                            | 148             | (46)                              | 379                           | 379               | 0                                 | 19,511              | 19,511            | 0                                 |
| Dunoon Pier OBC  | 0                              | 0               | 0                                 | (14)                          | 0                 | (14)                              | 2,830               | 2,844             | (14)                              |
| <b>Strategic Change Total</b>                            | <b>8,576</b>                   | <b>8,691</b>    | <b>(115)</b>                      | <b>18,534</b>                 | <b>15,902</b>     | <b>2,632</b>                      | <b>212,052</b>      | <b>211,925</b>    | <b>127</b>                        |
| <b>Total Expenditure</b>                                 | <b>23,302</b>                  | <b>23,420</b>   | <b>(118)</b>                      | <b>44,034</b>                 | <b>38,151</b>     | <b>5,883</b>                      | <b>282,145</b>      | <b>282,004</b>    | <b>141</b>                        |
| <b>INCOME</b>  |                                |                 |                                   |                               |                   |                                   |                     |                   |                                   |
| <b>Asset Sustainability</b>                              |                                |                 |                                   |                               |                   |                                   |                     |                   |                                   |
| Executive Director Douglas Hendry                        | 0                              | 0               | 0                                 | 0                             | 0                 | 0                                 | 0                   | 0                 | 0                                 |
| Executive Director Kirsty Flanagan                       | (57)                           | (57)            | (0)                               | (4,804)                       | (4,841)           | 37                                | (6,404)             | (6,441)           | 37                                |
| <b>Asset Sustainability Total</b>                        | <b>(57)</b>                    | <b>(57)</b>     | <b>(0)</b>                        | <b>(4,804)</b>                | <b>(4,841)</b>    | <b>37</b>                         | <b>(6,404)</b>      | <b>(6,441)</b>    | <b>37</b>                         |
| <b>Service Development Projects</b>                      |                                |                 |                                   |                               |                   |                                   |                     |                   |                                   |
| Executive Director Douglas Hendry                        | (2,500)                        | (2,500)         | 0                                 | (2,500)                       | (2,500)           | 0                                 | (7,397)             | (7,397)           | 0                                 |
| Executive Director Kirsty Flanagan                       | (2,003)                        | (2,013)         | 10                                | (4,000)                       | (4,000)           | 0                                 | (8,630)             | (8,630)           | 0                                 |
| <b>Service Development Total</b>                         | <b>-4,503</b>                  | <b>-4,513</b>   | <b>10</b>                         | <b>-6,500</b>                 | <b>-6,500</b>     | <b>0</b>                          | <b>-16,027</b>      | <b>-16,027</b>    | <b>0</b>                          |
| <b>Strategic Change Projects</b>                         |                                |                 |                                   |                               |                   |                                   |                     |                   |                                   |
| Helensburgh Office Rationalisation                       | 0                              | 0               | 0                                 | 0                             | 0                 | 0                                 | (349)               | (349)             | 0                                 |
| Dunoon Primary   | 0                              | 0               | 0                                 | 0                             | 0                 | 0                                 | (137)               | (137)             | 0                                 |
| Campbeltown Flood  | (270)                          | (270)           | 0                                 | (270)                         | (270)             | 0                                 | (270)               | (270)             | 0                                 |
| Harbour PB   | (1,842)                        | (1,842)         | (0)                               | (4,127)                       | (4,127)           | 0                                 | (93,054)            | (93,054)          | 0                                 |
| 01 TIF - Lorn/Kirk Road                                  | (307)                          | (307)           | 0                                 | (700)                         | (700)             | 0                                 | (2,297)             | (2,297)           | 0                                 |
| H'burgh CHORD Public Realm Imprv                         | 0                              | 0               | 0                                 | 0                             | 0                 | 0                                 | (570)               | (570)             | 0                                 |
| Helensburgh Waterfront Development                       | 0                              | (8)             | 8                                 | (305)                         | (305)             | 0                                 | (1,305)             | (1,305)           | 0                                 |
| Rothesay CHORD   | (1,799)                        | (1,799)         | (0)                               | (4,033)                       | (4,033)           | 0                                 | (8,156)             | (8,156)           | 0                                 |
| CHORD - Dunoon Waterfront                                | 0                              | 0               | 0                                 | 0                             | 0                 | 0                                 | (10)                | (10)              | 0                                 |
| CHORD - Oban   | 0                              | 0               | 0                                 | 0                             | 0                 | 0                                 | (1,624)             | (1,624)           | 0                                 |
| <b>Strategic Change Total</b>                            | <b>(4,218)</b>                 | <b>(4,226)</b>  | <b>8</b>                          | <b>(9,435)</b>                | <b>(9,435)</b>    | <b>0</b>                          | <b>(107,772)</b>    | <b>(107,772)</b>  | <b>0</b>                          |
| <b>Total Income</b>                                      | <b>(8,778)</b>                 | <b>(8,795)</b>  | <b>17</b>                         | <b>(20,739)</b>               | <b>(20,776)</b>   | <b>37</b>                         | <b>(130,203)</b>    | <b>(130,240)</b>  | <b>37</b>                         |
| <b>Net Total</b>   | <b>14,524</b>                  | <b>14,625</b>   | <b>(101)</b>                      | <b>23,295</b>                 | <b>17,375</b>     | <b>5,920</b>                      | <b>151,942</b>      | <b>151,764</b>    | <b>178</b>                        |

| ARGYLL AND BUTE COUNCIL - CAPITAL PLAN MONITORING REPORT               |                                |               |              |                               |                |              |                |                |                |               |               |              |              |               |                |               |               |          |                    |                |                     | Appendix 8       |  |
|--|--------------------------------|---------------|--------------|-------------------------------|----------------|--------------|----------------|----------------|----------------|---------------|---------------|--------------|--------------|---------------|----------------|---------------|---------------|----------|--------------------|----------------|---------------------|------------------|--|
| FINANCIAL SUMMARY NET EXPENDITURE - EXECUTIVE DIRECTOR KIRSTY FLANAGAN |                                |               |              |                               |                |              |                |                |                |               |               |              |              |               |                |               |               |          |                    |                |                     | 31 December 2019 |  |
|  | Current Financial Year To Date |               |              | Full Year This Financial Year |                |              | 2020-21        |                |                | 2021-22       |               |              | 2022-23      |               |                | 2023-24       |               |          | Total Future Years |                | Total Project Costs |                  |  |
|  | Budget                         | Actual        | (Over)/Under | Budget                        | Forecast       | (Over)/Under | Budget         | Forecast       | Variance       | Budget        | Forecast      | Variance     | Budget       | Forecast      | Variance       | Budget        | Forecast      | Variance | Budget             | Forecast       | (Over)/Under        |                  |  |
|  | £000s                          | £000s         | £000s        | £000s                         | £000s          | £000s        | £000s          | £000s          | £000s          | £000s         | £000s         | £000s        | £000s        | £000s         | £000s          | £000s         | £000s         | £000s    | £000s              | £000s          | £000s               |                  |  |
| <b>EXPENDITURE</b>   |                                |               |              |                               |                |              |                |                |                |               |               |              |              |               |                |               |               |          |                    |                |                     |                  |  |
| <b>Asset Sustainability Projects</b>                                   |                                |               |              |                               |                |              |                |                |                |               |               |              |              |               |                |               |               |          |                    |                |                     |                  |  |
| Flood Prevention   | 124                            | 124           | (0)          | 179                           | 179            | 0            | 120            | 120            | 0              | 0             | 0             | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 120                | 120            | 299                 | 299              |  |
| Bridge Strengthening   | 22                             | 22            | (0)          | 300                           | 150            | 150          | 717            | 717            | 0              | 250           | 400           | (150)        | 0            | 0             | 0              | 0             | 0             | 0        | 987                | 1,117          | 1,267               | 1,267            |  |
| Roads Reconstruction   | 7,509                          | 7,509         | (0)          | 8,427                         | 8,427          | 0            | 5,486          | 5,486          | 0              | 3,140         | 3,140         | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 8,626              | 8,626          | 17,053              | 17,053           |  |
| Lighting   | 0                              | 0             | 0            | 307                           | 0              | 307          | 0              | 307            | (307)          | 0             | 0             | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 0                  | 307            | 307                 | 307              |  |
| Furnace Coastal Protection   | 0                              | 0             | 0            | 0                             | 0              | 0            | 0              | 0              | 0              | 0             | 0             | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 0                  | 0              | 0                   | 0                |  |
| Astro Pitch Repairs  | 24                             | 24            | 0            | 26                            | 26             | 0            | 0              | 0              | 0              | 0             | 0             | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 0                  | 26             | 26                  | 26               |  |
| Oban Play Park   | 1                              | 1             | (0)          | 487                           | 477            | 10           | 0              | 477            | (477)          | 0             | 0             | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 0                  | 477            | 477                 | 487              |  |
| Environmental Projects   | 85                             | 85            | (0)          | 124                           | 124            | 0            | 0              | 0              | 0              | 0             | 0             | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 0                  | 124            | 124                 | 124              |  |
| Public Convenience Upgrades  | 64                             | 64            | 0            | 66                            | 66             | 0            | 0              | 0              | 0              | 0             | 0             | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 0                  | 66             | 66                  | 66               |  |
| Cemetery Houses  | 0                              | 0             | 0            | 10                            | 10             | 0            | 0              | 0              | 0              | 0             | 0             | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 0                  | 10             | 10                  | 10               |  |
| Fleet Management   | 384                            | 384           | 0            | 460                           | 384            | 76           | 3,623          | 3,796          | (173)          | 546           | 449           | 97           | 0            | 0             | 0              | 0             | 0             | 0        | 4,169              | 4,245          | 4,629               | 4,629            |  |
| Footway Improvements   | 142                            | 142           | (0)          | 348                           | 348            | 0            | 0              | 0              | 0              | 0             | 0             | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 0                  | 348            | 348                 | 348              |  |
| Glengorm - Capping   | 7                              | 7             | 0            | 88                            | 7              | 88           | 0              | 88             | (88)           | 0             | 0             | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 0                  | 88             | 95                  | 95               |  |
| Castle Lodge, Dunoon - Building Works                                  | 0                              | 3             | (3)          | 0                             | 3              | (3)          | 0              | 0              | 0              | 0             | 0             | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 0                  | 0              | 3                   | (3)              |  |
| EV Quick Chargers  | 0                              | 0             | 0            | 486                           | 486            | 0            | 0              | 0              | 0              | 0             | 0             | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 0                  | 486            | 486                 | 486              |  |
| Block Allocation - RIS   | 0                              | 0             | 0            | 0                             | 0              | 0            | 0              | 0              | 0              | 0             | 0             | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 0                  | 0              | 0                   | 0                |  |
| Server Sustainability  | 74                             | 67            | 14           | 74                            | 74             | 0            | 0              | 0              | 0              | 0             | 0             | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 0                  | 74             | 74                  | 74               |  |
| PC Replacement   | 495                            | 493           | 2            | 674                           | 706            | (32)         | 0              | 0              | 0              | 0             | 0             | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 0                  | 674            | 706                 | (32)             |  |
| Telecomms Network  | 67                             | 59            | 8            | 67                            | 67             | 0            | 0              | 0              | 0              | 0             | 0             | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 0                  | 67             | 67                  | 67               |  |
| Computer Network Security  | 22                             | 22            | 0            | 22                            | 22             | 0            | 0              | 0              | 0              | 0             | 0             | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 0                  | 22             | 22                  | 22               |  |
| MS Exchange & Doc Sharing  | 0                              | 0             | 0            | 27                            | 17             | 10           | 0              | 0              | (10)           | 0             | 0             | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 0                  | 10             | 27                  | 27               |  |
| Corporate GIS Portal Rollout   | 0                              | 0             | 0            | 0                             | 0              | 0            | 0              | 0              | 0              | 0             | 0             | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 0                  | 0              | 0                   | 0                |  |
| Block Allocation - ICT   | 0                              | 0             | 0            | 0                             | 0              | 0            | 1,011          | 979            | 32             | 1,011         | 1,011         | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 2,022              | 1,990          | 2,022               | 1,990            |  |
| <b>Asset Sustainability Total</b>                                      | <b>9,020</b>                   | <b>8,999</b>  | <b>21</b>    | <b>12,179</b>                 | <b>11,106</b>  | <b>1,073</b> | <b>10,957</b>  | <b>11,980</b>  | <b>(1,023)</b> | <b>4,947</b>  | <b>5,000</b>  | <b>(53)</b>  | <b>0</b>     | <b>0</b>      | <b>0</b>       | <b>0</b>      | <b>0</b>      | <b>0</b> | <b>15,904</b>      | <b>16,980</b>  | <b>28,083</b>       | <b>28,086</b>    |  |
| <b>Service Development Projects</b>                                    |                                |               |              |                               |                |              |                |                |                |               |               |              |              |               |                |               |               |          |                    |                |                     |                  |  |
| Preliminary design for Regional Transport projects                     | 0                              | 0             | 0            | 16                            | 0              | 16           | 0              | 16             | (16)           | 0             | 0             | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 0                  | 16             | 221                 | 221              |  |
| Campbeltown Old Quay   | 1                              | 1             | 0            | 45                            | 45             | 0            | 0              | 0              | 0              | 0             | 0             | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 0                  | 45             | 1,424               | 1,424            |  |
| Lisimore Ferry   | 0                              | 0             | 0            | 0                             | 0              | 0            | 100            | 100            | 0              | 400           | 400           | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 500                | 500            | 500                 | 500              |  |
| Milpark Depot Demolition   | 0                              | 0             | 0            | 0                             | 0              | 0            | 0              | 0              | 0              | 0             | 0             | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 0                  | 100            | 100                 | 100              |  |
| Oban Depot Development Project   | 556                            | 556           | 0            | 1,532                         | 1,532          | 0            | 68             | 68             | 1              | 0             | 0             | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 0                  | 68             | 1,632               | 1,632            |  |
| Lochgilphead Depot Rationalisation                                     | 0                              | 11            | (11)         | 0                             | 11             | (11)         | 0              | 7              | (7)            | 0             | 0             | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 0                  | 7              | 100                 | 118              |  |
| Witchburn Road Demolition  | 0                              | 0             | 0            | 0                             | 0              | 0            | 0              | 0              | 0              | 0             | 0             | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 0                  | 172            | 172                 | 172              |  |
| Safe Streets, Walking and Cycling (CWSS)                               | 543                            | 544           | (1)          | 761                           | 761            | 0            | 0              | 0              | 0              | 0             | 0             | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 0                  | 1,839          | 1,839               | 1,839            |  |
| SPT - bus infrastructure   | 5                              | 5             | 0            | 100                           | 100            | 0            | 0              | 0              | 0              | 0             | 0             | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 0                  | 100            | 1,500               | 1,500            |  |
| Kilmartin House  | 0                              | 0             | 0            | 200                           | 0              | 200          | 200            | 400            | (200)          | 0             | 0             | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 200                | 400            | 400                 | 400              |  |
| Cycleways - H&L (F&SPT)  | 13                             | 20            | (7)          | 100                           | 100            | 0            | 0              | 0              | 0              | 0             | 0             | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 0                  | 0              | 2,426               | 2,426            |  |
| Fire Engines Coll & Colonsay PB  | 0                              | 0             | 0            | 0                             | 0              | 0            | 0              | 0              | 0              | 0             | 0             | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 0                  | 108            | 108                 | 108              |  |
| Town Centre Funds  | 49                             | 49            | 0            | 1,291                         | 285            | 1,006        | 0              | 1,006          | (1,006)        | 0             | 0             | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 0                  | 1,006          | 1,291               | 1,291            |  |
| Applications Projects  | 13                             | 13            | 0            | 45                            | 23             | 22           | 0              | 22             | (22)           | 0             | 0             | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 0                  | 22             | 1,350               | 1,350            |  |
| <b>Service Development Total</b>                                       | <b>1,180</b>                   | <b>1,198</b>  | <b>(18)</b>  | <b>4,090</b>                  | <b>2,897</b>   | <b>1,233</b> | <b>368</b>     | <b>1,619</b>   | <b>(1,251)</b> | <b>400</b>    | <b>400</b>    | <b>0</b>     | <b>0</b>     | <b>0</b>      | <b>0</b>       | <b>0</b>      | <b>0</b>      | <b>0</b> | <b>788</b>         | <b>2,019</b>   | <b>13,063</b>       | <b>13,081</b>    |  |
| <b>Strategic Change Projects</b>                                       |                                |               |              |                               |                |              |                |                |                |               |               |              |              |               |                |               |               |          |                    |                |                     |                  |  |
| Campbeltown Flood Scheme   | 48                             | 48            | 0            | 550                           | 280            | 270          | 292            | 465            | (173)          | 1,319         | 1,416         | (97)         | 0            | 0             | 0              | 0             | 0             | 0        | 1,611              | 1,881          | 2,342               | 2,342            |  |
| Street Lighting LED Replacement  | 150                            | 150           | 0            | 1,200                         | 250            | 950          | 0              | 950            | (950)          | 0             | 0             | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 0                  | 950            | 3,900               | 3,900            |  |
| Harbour Investment Programme   | 1,842                          | 1,842         | 0            | 3,950                         | 3,300          | 650          | 8,752          | 4,200          | 4,552          | 18,200        | 14,000        | 4,200        | 5,450        | 14,852        | (9,402)        | 54,900        | 54,900        | 0        | 87,302             | 87,952         | 93,054              |                  |  |
| TIF - Lorn/Kirk Road   | 162                            | 162           | 0            | 211                           | 211            | 0            | 0              | 0              | 0              | 0             | 0             | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 0                  | 2,170          | 2,170               | 2,170            |  |
| TIF - North Pier Extension   | 0                              | 0             | 0            | 10                            | 10             | 0            | 336            | 336            | 0              | 0             | 0             | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 0                  | 336            | 336                 | 336              |  |
| TIF - Oban Airport Business Park                                       | 2                              | 2             | 0            | 143                           | 143            | 0            | 0              | 0              | 0              | 0             | 0             | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 0                  | 143            | 590                 | 590              |  |
| Dunoon CARS  | 0                              | 0             | 0            | 166                           | 0              | 166          | 167            | 333            | (166)          | 167           | 167           | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 0                  | 334            | 500                 | 500              |  |
| Rothesay TH1   | 0                              | 0             | 0            | 66                            | 0              | 66           | 67             | 133            | (66)           | 67            | 67            | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 0                  | 134            | 200                 | 200              |  |
| Lochgilphead CARS  | 0                              | 0             | 0            | 0                             | 0              | 0            | 100            | 100            | 0              | 50            | 50            | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 0                  | 200            | 200                 | 200              |  |
| Helensburgh CARS   | 0                              | 0             | 0            | 0                             | 0              | 0            | 80             | 80             | 0              | 80            | 80            | 0            | 167          | 167           | 0              | 0             | 0             | 0        | 0                  | 327            | 327                 | 327              |  |
| Glengorm Wind Turbine  | 0                              | 0             | 0            | 22                            | 0              | 22           | 0              | 0              | 0              | 0             | 0             | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 0                  | 437            | 415                 | 22               |  |
| <b>Strategic Change Total</b>  | <b>2,204</b>                   | <b>2,203</b>  | <b>1</b>     | <b>6,318</b>                  | <b>4,194</b>   | <b>2,124</b> | <b>9,794</b>   | <b>6,597</b>   | <b>3,197</b>   | <b>19,883</b> | <b>15,780</b> | <b>4,103</b> | <b>5,667</b> | <b>15,069</b> | <b>(9,402)</b> | <b>54,900</b> | <b>54,900</b> | <b>0</b> | <b>104,280</b>     | <b>104,258</b> | <b>22</b>           |                  |  |
| <b>Total Expenditure</b>   | <b>12,404</b>                  | <b>12,401</b> | <b>3</b>     | <b>22,587</b>                 | <b>18,157</b>  | <b>4,430</b> | <b>21,119</b>  | <b>20,196</b>  | <b>924</b>     | <b>25,230</b> | <b>21,180</b> | <b>4,050</b> | <b>5,667</b> | <b>15,069</b> | <b>(9,402)</b> | <b>54,900</b> | <b>54,900</b> | <b>0</b> | <b>145,426</b>     | <b>145,425</b> | <b>1</b>            |                  |  |
| <b>INCOME</b>  |                                |               |              |                               |                |              |                |                |                |               |               |              |              |               |                |               |               |          |                    |                |                     |                  |  |
| <b>Asset Sustainability</b>  |                                |               |              |                               |                |              |                |                |                |               |               |              |              |               |                |               |               |          |                    |                |                     |                  |  |
| Fleet Management - PB  | 0                              | 0             | 0            | (2,310)                       | (2,310)        | 0            | (1,600)        | (1,600)        | 0              | 0             | 0             | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 0                  | (1,600)        | (1,600)             | (3,910)          |  |
| EV Quick Chargers  | 0                              | 0             | 0            | (486)                         | (486)          | 0            | 0              | 0              | 0              | 0             | 0             | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 0                  | 0              | (486)               |                  |  |
| Roads Reconstruction   | (20)                           | (20)          | 0            | (1,944)                       | (1,944)        | 0            | 0              | 0              | 0              | 0             | 0             | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 0                  | 0              | (1,944)             |                  |  |
| Oban Play Park   | 0                              | 0             | 0            | (64)                          | (64)           | 0            | 0              | 0              | 0              | 0             | 0             | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 0                  | 0              | (64)                |                  |  |
| Sale of Vehicles   | (37)                           | (37)          | 0            | 0                             | 0              | 0            | 0              | 0              | 0              | 0             | 0             | 0            | 0            | 0             | 0              | 0             | 0             | 0        | 0                  | 0              | 137                 |                  |  |
| <b>Asset Sustainability Total</b>                                      | <b>(57)</b>                    | <b>(57)</b>   | <b>0</b>     | <b>(4,804)</b>                | <b>(4,844)</b> | <b>37</b>    | <b>(1,600)</b> | <b>(1,600)</b> | <b>0</b>       | <b>0</b>      | <b>0</b>      | <b>0</b>     | <b>0</b>     | <b>0</b>      | <b>0</b>       | <b>0</b>      | <b>0</b>      | <b>0</b> | <b>0</b>           | <b>(1,600)</b> | <b>(6,401)</b>      |                  |  |
| <b>Service Development Projects</b>                                    |                                |               |              |                               |                |              |                |                |                |               |               |              |              |               |                |               |               |          |                    |                |                     |                  |  |
| Safe Streets, Walking and Cycling                                      | (566)                          | (566)         | 0            | (778)                         | (778)          | 0            |                |                |                |               |               |              |              |               |                |               |               |          |                    |                |                     |                  |  |

| ARGYLL AND BUTE COUNCIL - CAPITAL PLAN MONITORING                     |                                |                 |                   |                               |                   |                   | Appendix 8          |                   |                   |
|---|--------------------------------|-----------------|-------------------|-------------------------------|-------------------|-------------------|---------------------|-------------------|-------------------|
| FINANCIAL SUMMARY NET EXPENDITURE - EXECUTIVE DIRECTOR DOUGLAS HENDRY |                                |                 |                   |                               |                   |                   | 31 December 2019    |                   |                   |
|   | Current Financial Year To Date |                 |                   | Full Year This Financial Year |                   |                   | Total Project Costs |                   |                   |
|   | Budget<br>£000s                | Actual<br>£000s | Variance<br>£000s | Budget<br>£000s               | Forecast<br>£000s | Variance<br>£000s | Budget<br>£000s     | Forecast<br>£000s | Variance<br>£000s |
| <b>EXPENDITURE</b>  |                                |                 |                   |                               |                   |                   |                     |                   |                   |
| <b>Area Committees - Asset Sustainability</b>                         | <b>16</b>                      | <b>0</b>        | <b>16</b>         | <b>44</b>                     | <b>44</b>         | <b>0</b>          | <b>69</b>           | <b>69</b>         | <b>0</b>          |
| <b>Asset Sustainability</b>   |                                |                 |                   |                               |                   |                   |                     |                   |                   |
| Education   | 1,269                          | 1,268           | 1                 | 2,974                         | 2,335             | 639               | 9,355               | 9,355             | 0                 |
| Live Argyll   | 742                            | 743             | (1)               | 1,137                         | 1,069             | 68                | 2,008               | 2,028             | (20)              |
| Health and Social Care Partnership                                    | 72                             | 90              | (18)              | 949                           | 709               | 240               | 2,139               | 2,140             | (1)               |
| Shared Offices  | 657                            | 658             | (1)               | 1,963                         | 1,274             | 689               | 3,436               | 3,447             | (11)              |
| <b>Asset Sustainability Total</b>                                     | <b>2,740</b>                   | <b>2,759</b>    | <b>(19)</b>       | <b>7,023</b>                  | <b>5,387</b>      | <b>1,636</b>      | <b>16,938</b>       | <b>16,970</b>     | <b>(32)</b>       |
| <b>Service Development Projects</b>                                   |                                |                 |                   |                               |                   |                   |                     |                   |                   |
| Bowmore Primary School - Pre 5 Unit                                   | 0                              | 0               | 0                 | (3)                           | 1                 | (4)               | 28                  | 32                | (4)               |
| Clyde Cottage - 600 hour provision                                    | 0                              | 0               | 0                 | 40                            | 25                | 15                | 505                 | 490               | 15                |
| Craignish Primary School - Pre 5 Extension                            | 0                              | 0               | 0                 | 35                            | 20                | 15                | 417                 | 402               | 15                |
| Iona Primary School - Pre 5 Unit                                      | 4                              | 4               | 0                 | 40                            | 4                 | 36                | 474                 | 438               | 36                |
| Islay High and Rosneath Primary School Pitches                        | 618                            | 618             | 0                 | 670                           | 670               | 0                 | 700                 | 700               | 0                 |
| Lochgoilhead Primary School - Pre 5 Unit                              | 0                              | 0               | 0                 | 23                            | 0                 | 23                | 388                 | 365               | 23                |
| Park Primary Extension/Pre Fives Unit                                 | 0                              | 0               | 0                 | 5                             | 5                 | 0                 | 346                 | 346               | 0                 |
| Tarbert High School - Biomass enabling work                           | 0                              | 0               | 0                 | 20                            | 0                 | 20                | 20                  | 0                 | 20                |
| Sandbank Gaelic Pre Five Unit   | 0                              | 0               | 0                 | (27)                          | 16                | (43)              | 464                 | 507               | (43)              |
| Bunessan Primary School - Gaelic Medium Improvements                  | 0                              | 0               | 0                 | 5                             | 0                 | 5                 | 30                  | 25                | 5                 |
| Early Learning and Childcare  | 1,148                          | 1,148           | 0                 | 1,300                         | 2,058             | (758)             | 6,036               | 6,036             | 0                 |
| Riverside Leisure Centre Refurbishment                                | 0                              | 0               | 0                 | 0                             | 0                 | 0                 | 1,232               | 1,232             | 0                 |
| Dunclutha Childrens Home  | 0                              | 2               | (2)               | 56                            | 56                | 0                 | 1,300               | 1,300             | 0                 |
| <b>Service Development Total</b>                                      | <b>1,770</b>                   | <b>1,772</b>    | <b>(2)</b>        | <b>2,164</b>                  | <b>2,855</b>      | <b>(691)</b>      | <b>11,940</b>       | <b>11,873</b>     | <b>67</b>         |
| <b>Strategic Change Projects</b>                                      |                                |                 |                   |                               |                   |                   |                     |                   |                   |
| Campbeltown Schools Redevelopment                                     | 1                              | 2               | (1)               | 271                           | 271               | 0                 | 1,970               | 1,970             | 0                 |
| Dunoon Primary  | 2,629                          | 2,681           | (52)              | 2,629                         | 2,681             | (52)              | 10,784              | 10,836            | (52)              |
| Replacement of Oban High  | 1                              | 2               | (1)               | 304                           | 304               | 0                 | 3,350               | 3,350             | 0                 |
| Kirm Primary School   | 0                              | 0               | 0                 | 301                           | 301               | 0                 | 10,179              | 10,179            | 0                 |
| Carbon Management - Non Education                                     | 0                              | 0               | 0                 | 36                            | 36                | 0                 | 50                  | 50                | 0                 |
| Carbon Management Business Cases                                      | 0                              | 0               | 0                 | 60                            | 60                | 0                 | 261                 | 261               | 0                 |
| NPDO Schools Solar PV Panel Installations                             | 0                              | 0               | 0                 | 183                           | 183               | 0                 | 944                 | 944               | 0                 |
| Non NPDO Schools Solar PV Panel Installations                         | 0                              | 0               | 0                 | 88                            | 88                | 0                 | 488                 | 488               | 0                 |
| Carbon Management Fuel Conversions                                    | 0                              | 0               | 0                 | 38                            | 0                 | 38                | 145                 | 107               | 38                |
| Carbon Management Capital Property Works 2016/17                      | 0                              | 0               | 0                 | 20                            | 0                 | 20                | 39                  | 39                | 0                 |
| Carbon Management - Group Heating Conversion Project                  | 0                              | 0               | 0                 | 78                            | 10                | 68                | 2,016               | 1,948             | 68                |
| Kilmory Biomass Carbon Management                                     | 0                              | 0               | 0                 | 43                            | 0                 | 43                | 999                 | 956               | 43                |
| Oil to Gas Heating Conversions  | 0                              | 0               | 0                 | 27                            | 5                 | 22                | 209                 | 187               | 22                |
| Campbeltown Office Rationalisation                                    | 1                              | 0               | 1                 | 1                             | 1                 | 0                 | 596                 | 596               | 0                 |
| Helensburgh Office Rationalisation                                    | 85                             | 85              | (0)               | 338                           | 338               | 0                 | 11,838              | 11,838            | 0                 |
| Rothesay Office Rationalisation                                       | 0                              | 0               | 0                 | 10                            | 10                | 0                 | 10                  | 10                | 0                 |
| CHORD Oban  | 30                             | 32              | (2)               | 813                           | 813               | 0                 | 7,957               | 7,957             | 0                 |
| CHORD Rothesay  | 3,513                          | 3,522           | (9)               | 5,581                         | 5,581             | 0                 | 13,845              | 13,845            | 0                 |
| CHORD - Helensburgh   | 4                              | 4               | (0)               | 746                           | 363               | 383               | 7,229               | 7,229             | 0                 |
| CHORD Dunoon  | 6                              | 13              | (7)               | 284                           | 284               | 0                 | 12,522              | 12,522            | 0                 |
| Helensburgh Waterfront Development                                    | 102                            | 148             | (46)              | 379                           | 379               | 0                 | 19,511              | 19,511            | 0                 |
| Dunoon Pier OBC   | 0                              | 0               | 0                 | (14)                          | 0                 | (14)              | 2,830               | 2,844             | (14)              |
| <b>Strategic Change Total</b>   | <b>6,372</b>                   | <b>6,488</b>    | <b>(116)</b>      | <b>12,216</b>                 | <b>11,708</b>     | <b>508</b>        | <b>107,772</b>      | <b>107,667</b>    | <b>105</b>        |
| <b>Total Expenditure</b>  | <b>10,898</b>                  | <b>11,019</b>   | <b>(121)</b>      | <b>21,447</b>                 | <b>19,994</b>     | <b>1,453</b>      | <b>136,719</b>      | <b>136,579</b>    | <b>140</b>        |
| <b>INCOME</b>   |                                |                 |                   |                               |                   |                   |                     |                   |                   |
| <b>Asset Sustainability</b>   |                                |                 |                   |                               |                   |                   |                     |                   |                   |
| Education   | 0                              | 0               | 0                 | 0                             | 0                 | 0                 | 0                   | 0                 | 0                 |
| Live Argyll   | 0                              | 0               | 0                 | 0                             | 0                 | 0                 | 0                   | 0                 | 0                 |
| Health and Social Care Partnership                                    | 0                              | 0               | 0                 | 0                             | 0                 | 0                 | 0                   | 0                 | 0                 |
| Shared Offices  | 0                              | 0               | 0                 | 0                             | 0                 | 0                 | 0                   | 0                 | 0                 |
| <b>Asset Sustainability Total</b>                                     | <b>0</b>                       | <b>0</b>        | <b>0</b>          | <b>0</b>                      | <b>0</b>          | <b>0</b>          | <b>0</b>            | <b>0</b>          | <b>0</b>          |
| <b>Service Development Projects</b>                                   |                                |                 |                   |                               |                   |                   |                     |                   |                   |
| Sandbank Gaelic Pre Five Unit   | 0                              | 0               | 0                 | 0                             | 0                 | 0                 | (478)               | (478)             | 0                 |
| Bunessan Primary School - Gaelic Medium Improvements                  | 0                              | 0               | 0                 | 0                             | 0                 | 0                 | (30)                | (30)              | 0                 |
| Early Learning and Childcare  | 0                              | 0               | 0                 | 0                             | 0                 | 0                 | (494)               | (494)             | 0                 |
| Early Years 1140 Hours  | (2,500)                        | (2,500)         | 0                 | (2,500)                       | (2,500)           | 0                 | (6,395)             | (6,395)           | 0                 |
| <b>Service Development Total</b>                                      | <b>(2,500)</b>                 | <b>(2,500)</b>  | <b>0</b>          | <b>(2,500)</b>                | <b>(2,500)</b>    | <b>0</b>          | <b>(7,397)</b>      | <b>(7,397)</b>    | <b>0</b>          |
| <b>Strategic Change</b>   |                                |                 |                   |                               |                   |                   |                     |                   |                   |
| Helensburgh Office Rationalisation                                    | 0                              | 0               | 0                 | 0                             | 0                 | 0                 | (349)               | (349)             | 0                 |
| Dunoon Primary School   | 0                              | 0               | 0                 | 0                             | 0                 | 0                 | (137)               | (137)             | 0                 |
| H'burgh CHORD Public Realm Imprv                                      | 0                              | 0               | 0                 | 0                             | 0                 | 0                 | (570)               | (570)             | 0                 |
| Helensburgh Waterfront Development                                    | 0                              | (8)             | 8                 | (305)                         | (305)             | 0                 | (1,305)             | (1,305)           | 0                 |
| Rothesay CHORD  | (1,799)                        | (1,799)         | (0)               | (4,033)                       | (4,033)           | 0                 | (8,156)             | (8,156)           | 0                 |
| CHORD - Dunoon Waterfront   | 0                              | 0               | 0                 | 0                             | 0                 | 0                 | (10)                | (10)              | 0                 |
| CHORD - Oban  | 0                              | 0               | 0                 | 0                             | 0                 | 0                 | (1,624)             | (1,624)           | 0                 |
| <b>Strategic Change Total</b>   | <b>(1,799)</b>                 | <b>(1,807)</b>  | <b>8</b>          | <b>(4,338)</b>                | <b>(4,338)</b>    | <b>0</b>          | <b>(12,151)</b>     | <b>(12,151)</b>   | <b>0</b>          |
| <b>Total Income</b>   | <b>(4,299)</b>                 | <b>(4,307)</b>  | <b>8</b>          | <b>(6,838)</b>                | <b>(6,838)</b>    | <b>0</b>          | <b>(19,548)</b>     | <b>(19,548)</b>   | <b>0</b>          |
| <b>Net Departmental Total</b>   | <b>6,599</b>                   | <b>6,713</b>    | <b>(114)</b>      | <b>14,609</b>                 | <b>13,156</b>     | <b>1,453</b>      | <b>117,171</b>      | <b>117,031</b>    | <b>140</b>        |

**CAPITAL PLAN 2019-20**  
**Overall Summary**

**APPENDIX 9**

| <b>Service</b>       | <b>Previous Years<br/>£000's</b> | <b>2019-20<br/>£000s</b> | <b>2020-21<br/>£000's</b> | <b>2021-22<br/>£000's</b> | <b>Future Years<br/>£000s</b> | <b>Total<br/>£000s</b> |
|----------------------|----------------------------------|--------------------------|---------------------------|---------------------------|-------------------------------|------------------------|
| ICT                  | 8,482                            | 909                      | 1,011                     | 1,011                     | 0                             | 2,931                  |
| Education            | 3,670                            | 8,714                    | 7,953                     | 2,949                     | 0                             | 19,616                 |
| Live Argyll          | 10,339                           | 1,085                    | 396                       | 563                       | 0                             | 2,044                  |
| HSCP                 | 7,162                            | 764                      | 895                       | 536                       | 0                             | 2,195                  |
| Shared Offices       | 47,774                           | 2,097                    | 1,500                     | 725                       | 0                             | 4,322                  |
| RIS                  | 10,898                           | 15,624                   | 16,940                    | 19,655                    | 69,752                        | 121,971                |
| DEG                  | 30,146                           | 1,632                    | 2,388                     | 364                       | 217                           | 4,601                  |
| Major Projects       | 661                              | 7,406                    | 9,489                     | 7,352                     | 1,462                         | 25,709                 |
| Area Committee       |                                  | 44                       |                           |                           | 0                             | 44                     |
| <b>Overall Total</b> | <b>119,132</b>                   | <b>38,275</b>            | <b>40,572</b>             | <b>33,155</b>             | <b>71,431</b>                 | <b>183,433</b>         |

| Category                          | Service    | Project                      | Previous<br>Years<br>£000's | 2019-20<br>£000s | 2020-21<br>£000's | 2021-22<br>£000's | Future<br>Years<br>£000s | Total<br>£000s |
|-----------------------------------|------------|------------------------------|-----------------------------|------------------|-------------------|-------------------|--------------------------|----------------|
| <b>Asset Sustainability</b>       | <b>ICT</b> | Block Allocation - ICT       | 0                           | 0                | 1,011             | 1,011             | 0                        | 2,022          |
|                                   |            | Computer Network Security    | 697                         | 22               | 0                 | 0                 | 0                        | 22             |
|                                   |            | Corporate GIS Portal Rollout | 140                         | 0                | 0                 | 0                 | 0                        | 0              |
|                                   |            | MS Exchange & Doc Sharing    | 389                         | 17               | 10                | 0                 | 0                        | 27             |
|                                   |            | PC Replacement               | 3,817                       | 706              | -32               | 0                 | 0                        | 674            |
|                                   |            | Server Sustainability        | 811                         | 74               | 0                 | 0                 | 0                        | 74             |
|                                   |            | Telecomms Network            | 1,323                       | 67               | 0                 | 0                 | 0                        | 67             |
| <b>Asset Sustainability Total</b> |            |                              | <b>7,177</b>                | <b>886</b>       | <b>989</b>        | <b>1,011</b>      | <b>0</b>                 | <b>2,886</b>   |
| <b>Service Development</b>        | <b>ICT</b> | Applications Projects        | 1,305                       | 23               | 22                | 0                 | 0                        | 45             |
| <b>Service Development Total</b>  |            |                              | <b>1,305</b>                | <b>23</b>        | <b>22</b>         | <b>0</b>          | <b>0</b>                 | <b>45</b>      |
| <b>Overall Total</b>              |            |                              | <b>8,482</b>                | <b>909</b>       | <b>1,011</b>      | <b>1,011</b>      | <b>0</b>                 | <b>2,931</b>   |

| Category                          | Service          | Project   | Previous<br>Years<br>£000's | 2019-20<br>£000s | 2020-21<br>£000's | 2021-22<br>£000's | Future<br>Years<br>£000s | Total<br>£000s |
|-----------------------------------|------------------|---|-----------------------------|------------------|-------------------|-------------------|--------------------------|----------------|
| <b>Asset Sustainability</b>       | <b>Education</b> | Asbestos Control/Removal Works                                    | 192                         | 7                | 0                 | 0                 | 0                        | 7              |
|                                   |                  | Block Allocation - Education                                      | 0                           | 10               | 2,900             | 2,920             | 0                        | 5,830          |
|                                   |                  | Free School Meals   | 15                          | 14               | 0                 | 0                 | 0                        | 14             |
|                                   |                  | Homeless Houses - Housing Quality Standard                        | 25                          | 1                | 0                 | 0                 | 0                        | 1              |
|                                   |                  | Internal Refurbishment Budget                                     | 1,053                       | 8                | 38                | 0                 | 0                        | 46             |
|                                   |                  | Pre-5's/Nurseries   | 7                           | 2                | 0                 | 0                 | 0                        | 2              |
|                                   |                  | Primary Schools   | 248                         | 2,133            | 923               | 26                | 0                        | 3,082          |
|                                   |                  | School Houses - Housing Quality Standard                          | 78                          | 0                | 2                 | 0                 | 0                        | 2              |
| <b>Asset Sustainability Total</b> |                  |   | <b>1,802</b>                | <b>2,343</b>     | <b>4,063</b>      | <b>2,949</b>      | <b>0</b>                 | <b>9,355</b>   |
| <b>Service Development</b>        | <b>Education</b> | Bowmore Primary School - Pre Five Unit                            | 0                           | -3               | 0                 | 0                 | 0                        | -3             |
|                                   |                  | Bunessan Primary School - Gaelic Medium Improvements              | 273                         | 5                | 0                 | 0                 | 0                        | 5              |
|                                   |                  | Clyde Cottage - 600 hours provision                               | 0                           | 40               | 0                 | 0                 | 0                        | 40             |
|                                   |                  | Craignish Primary School - Pre Five Extension (600 hours funding) | 188                         | 35               | 0                 | 0                 | 0                        | 35             |
|                                   |                  | Early Learning and Childcare                                      | 93                          | 2,058            | 2,281             | 0                 | 0                        | 4,339          |
|                                   |                  | Iona Primary School - Pre Five Unit (600 hours funding)           | 23                          | 40               | 0                 | 0                 | 0                        | 40             |
|                                   |                  | Islay High & Rosneath PS Pitches                                  | 2                           | 670              | 24                | 0                 | 0                        | 694            |
|                                   |                  | Lochgoilhead Primary School - Pre Five Unit (600 hours funding)   | 2                           | 23               | 0                 | 0                 | 0                        | 23             |
|                                   |                  | Park Primary Extension and Pre Fives Unit                         | 23                          | 5                | 0                 | 0                 | 0                        | 5              |
|                                   |                  | Sandbank Gaelic Pre Five Unit                                     | 0                           | -27              | 0                 | 0                 | 0                        | -27            |
| <b>Service Development Total</b>  |                  |   | <b>723</b>                  | <b>2,866</b>     | <b>2,305</b>      | <b>0</b>          | <b>0</b>                 | <b>5,171</b>   |
| <b>Strategic Change</b>           | <b>Education</b> | Campbeltown Schools Redevelopment                                 | 23                          | 271              | 50                | 0                 | 0                        | 321            |
|                                   |                  | Dunoon Primary School   | 300                         | 2,629            | 985               | 0                 | 0                        | 3,614          |
|                                   |                  | Kirn Primary School   | 794                         | 301              | 0                 | 0                 | 0                        | 301            |
|                                   |                  | Replacement of Oban High School                                   | 28                          | 304              | 550               | 0                 | 0                        | 854            |
| <b>Strategic Change Total</b>     |                  |   | <b>1,145</b>                | <b>3,505</b>     | <b>1,585</b>      | <b>0</b>          | <b>0</b>                 | <b>5,090</b>   |
| <b>Overall Total</b>              |                  |   | <b>3,670</b>                | <b>8,714</b>     | <b>7,953</b>      | <b>2,949</b>      | <b>0</b>                 | <b>19,616</b>  |

| Category                          | Service            | Project  | Previous        | 2019-20      | 2020-21    | 2021-22    | Future         | Total        |
|-----------------------------------|--------------------|--|-----------------|--------------|------------|------------|----------------|--------------|
|                                   |                    |  | Years<br>£000's | £000s        | £000's     | £000's     | Years<br>£000s | £000s        |
| Asset Sustainability              | Live Argyll        | Aqualibrium  | 108             | 111          | 6          | 0          | 0              | 117          |
|                                   |                    | Campbeltown Community Centre - Fire Alarm and Door Upgrade | 233             | 37           | 1          | 0          | 0              | 38           |
|                                   |                    | Campbeltown Museum - Burnet Bldg                           | 641             | 24           | 1          | 0          | 0              | 25           |
|                                   |                    | Capital Property Works                                     | 406             | 2            | 273        | 561        | 0              | 836          |
|                                   |                    | Community Centres General - Options Appraisal              | 190             | 0            | 0          | 0          | 0              | 0            |
|                                   |                    | Dunoon Community Education Centre                          | 473             | 0            | 48         | 2          | 0              | 50           |
|                                   |                    | Helensburgh Swimming Pool - Roofing                        | 194             | 9            | 0          | 0          | 0              | 9            |
|                                   |                    | Inveraray CARS   | 744             | 21           | 0          | 0          | 0              | 21           |
|                                   |                    | LA - Indoor Cycles   | 35              | 0            | 0          | 0          | 0              | 0            |
|                                   |                    | Lochgilphead Community Ed Centre                           | 8               | 0            | 0          | 0          | 0              | 0            |
|                                   |                    | Moat Centre (Roofing)                                      | 220             | 9            | 0          | 0          | 0              | 9            |
|                                   |                    | Mossfield Grandstand - Upgrade                             | 4,115           | 0            | 0          | 0          | 0              | 0            |
|                                   |                    | Ramsay Memorial Hall                                       | 71              | 0            | 0          | 0          | 0              | 0            |
|                                   |                    | Riverside Leisure Centre - Cladding Upgrade                | 359             | 30           | 0          | 0          | 0              | 30           |
|                                   |                    | Rothsay Swimming Pool                                      | 1,030           | 758          | 24         | 0          | 0              | 782          |
|                                   |                    | Victoria Hall, Campbeltown                                 | 305             | 7            | 0          | 0          | 0              | 7            |
| Victoria Halls, Helensburgh       | 188                | 41   | 43              | 0            | 0          | 84         |                |              |
| <b>Asset Sustainability Total</b> |                    |  | <b>9,320</b>    | <b>1,049</b> | <b>396</b> | <b>563</b> | <b>0</b>       | <b>2,008</b> |
| <b>Service Development</b>        | <b>Live Argyll</b> | Riverside Leisure Centre Refurbishment                     | 19              | 0            | 0          | 0          | 0              | 0            |
| <b>Service Development Total</b>  |                    |  | <b>19</b>       | <b>0</b>     | <b>0</b>   | <b>0</b>   | <b>0</b>       | <b>0</b>     |
| <b>Strategic Change</b>           | <b>Live Argyll</b> | Carbon Management  | 1,000           | 36           | 0          | 0          | 0              | 36           |
| <b>Strategic Change Total</b>     |                    |  | <b>1,000</b>    | <b>36</b>    | <b>0</b>   | <b>0</b>   | <b>0</b>       | <b>36</b>    |
| <b>Overall Total</b>              |                    |  | <b>10,339</b>   | <b>1,085</b> | <b>396</b> | <b>563</b> | <b>0</b>       | <b>2,044</b> |

| Category                              | Service     | Project                                | Previous        | 2019-20    | 2020-21    | 2021-22    | Future         | Total        |
|---------------------------------------|-------------|--|-----------------|------------|------------|------------|----------------|--------------|
|                                       |             |  | Years<br>£000's | £000s      | £000's     | £000's     | Years<br>£000s | £000s        |
| Asset Sustainability                  | HSCP        | Ardfenaig                              | 253             | 16         | 98         | 242        | 0              | 356          |
|                                       |             | Block Allocation                       | 171             | 0          | 0          | 0          | 0              | 0            |
|                                       |             | Capital Property Works                 | 554             | 20         | 8          | 142        | 0              | 170          |
|                                       |             | Digitalising telecare                  | 0               | 50         | 50         | 0          | 0              | 100          |
|                                       |             | Eadar Glinn                            | 36              | 83         | 68         | 40         | 0              | 191          |
|                                       |             | Glencruitten Hostel                    | 686             | 5          | 38         | 0          | 0              | 43           |
|                                       |             | Gortonvogie                            | 2,844           | 21         | 0          | 0          | 0              | 21           |
|                                       |             | Greenwood/Woodlands                    | 0               | 3          | 0          | 100        | 0              | 103          |
|                                       |             | Health and Safety                      | 800             | 0          | 0          | 0          | 0              | 0            |
|                                       |             | Kilmory Castle Top Floor Toilet Refurb | 182             | 55         | 0          | 0          | 0              | 55           |
|                                       |             | Legionella Control Works               | 0               | 0          | 0          | 0          | 0              | 0            |
|                                       |             | Lochgilphead Resource Centre           | 545             | 16         | 0          | 0          | 0              | 16           |
|                                       |             | Lorn Resource Centre                   | 19              | 370        | 12         | 0          | 0              | 382          |
|                                       |             | Rothesay Community Education Centre    | 415             | 0          | 0          | 0          | 0              | 0            |
|                                       |             | Shellach View                          | 26              | 0          | 0          | 0          | 0              | 0            |
|                                       |             | Struan Lodge Boiler                    | 240             | 13         | 250        | 0          | 0              | 263          |
|                                       |             | Thomson Home Rothesay                  | 73              | 43         | 90         | 3          | 0              | 136          |
| Tigh An Rudha HFE                     | 0           | 13                                     | 281             | 9          | 0          | 303        |                |              |
| Willowview, Oban - Fire alarm upgrade | 1           | 0                                      | 0               | 0          | 0          | 0          |                |              |
| <b>Asset Sustainability Total</b>     |             |  | <b>6,845</b>    | <b>708</b> | <b>895</b> | <b>536</b> | <b>0</b>       | <b>2,139</b> |
| <b>Service Development</b>            | <b>HSCP</b> | Dunclutha Childrens Home               | 317             | 56         | 0          | 0          | 0              | 56           |
| <b>Service Development Total</b>      |             |  | <b>317</b>      | <b>56</b>  | <b>0</b>   | <b>0</b>   | <b>0</b>       | <b>56</b>    |
| <b>Overall Total</b>                  |             |  | <b>7,162</b>    | <b>764</b> | <b>895</b> | <b>536</b> | <b>0</b>       | <b>2,195</b> |



| Category                          | Service               | Project   | Previous      | 2019-20      | 2020-21      | 2021-22    | Future   | Total        |
|-----------------------------------|-----------------------|---|---------------|--------------|--------------|------------|----------|--------------|
|                                   |                       |   | Years         |              |              |            | Years    |              |
|                                   |                       |   | £000's        | £000s        | £000's       | £000's     | £000s    | £000s        |
| <b>Asset Sustainability</b>       | <b>Shared Offices</b> | Argyll House, Dunoon                                      | 136           | 375          | 105          | 0          | 0        | 480          |
|                                   |                       | Asbestos Capital Property Works                           | 434           | 0            | 57           | 0          | 0        | 57           |
|                                   |                       | Block Allocation  | 0             | 24           | 561          | 561        | 0        | 1,146        |
|                                   |                       | Bowmore Area Office                                       | 7,129         | 25           | 48           | 3          | 0        | 76           |
|                                   |                       | Burnett Building  | 82            | 62           | 98           | 3          | 0        | 163          |
|                                   |                       | Capital Property Works                                    | 365           | 29           | 0            | 0          | 0        | 29           |
|                                   |                       | Castle House, Dunoon                                      | 409           | 9            | 1            | 0          | 0        | 10           |
|                                   |                       | Dunoon Office Rationalisation                             | 12            | 5            | 215          | 7          | 0        | 227          |
|                                   |                       | Fire Risk Assessment Works                                | 341           | 60           | 0            | 0          | 0        | 60           |
|                                   |                       | Hill Street Dunoon Rewire                                 | 76            | 0            | 32           | 1          | 0        | 33           |
|                                   |                       | Joint Valuation Board                                     | 835           | 0            | 39           | 0          | 0        | 39           |
|                                   |                       | Kilmory Castle  | 78            | 194          | 0            | 0          | 0        | 194          |
|                                   |                       | Legionella Control Works                                  | 6             | 281          | 150          | 150        | 0        | 581          |
|                                   |                       | Lorn House, Oban  | 0             | 2            | 22           | 0          | 0        | 24           |
|                                   |                       | Manse Brae District Office                                | 298           | 67           | 87           | 0          | 0        | 154          |
|                                   |                       | Manse Brae Roads Office                                   | 154           | 2            | 0            | 0          | 0        | 2            |
|                                   |                       | Oban Municipal Buildings                                  | 536           | 27           | 0            | 0          | 0        | 27           |
|                                   |                       | Old Quay Offices, Campbeltown                             | 31            | 0            | 15           | 0          | 0        | 15           |
|                                   |                       | Rothesay Office Rationalisation                           | 12,238        | 30           | 0            | 0          | 0        | 30           |
|                                   |                       | Tobermory Area Office                                     | 465           | 14           | 50           | 0          | 0        | 64           |
| Whitegates Office, Lochgilphead   | 382                   | 25  | 0             | 0            | 0            | 25         |          |              |
| <b>Asset Sustainability Total</b> |                       |   | <b>24,007</b> | <b>1,231</b> | <b>1,480</b> | <b>725</b> | <b>0</b> | <b>3,436</b> |
| <b>Strategic Change</b>           | <b>Shared Offices</b> | Campbeltown Office Rationalisation                        | 213           | 1            | 0            | 0          | 0        | 1            |
|                                   |                       | Carbon Management - Group Heating Conversion Project (PB) | 2,496         | 78           | 0            | 0          | 0        | 78           |
|                                   |                       | Carbon Management Business Cases (FPB)                    | 491           | 60           | 0            | 0          | 0        | 60           |
|                                   |                       | Carbon Management Capital Property Works 16/17            | 7,170         | 0            | 20           | 0          | 0        | 20           |
|                                   |                       | Carbon Management Fuel Conversions (FPB)                  | 1,649         | 38           | 0            | 0          | 0        | 38           |
|                                   |                       | Helensburgh Office Rationalisation (FPB,REC)              | 77            | 338          | 0            | 0          | 0        | 338          |
|                                   |                       | Kilmory Biomass Project OBC (FPB,REV)                     | 9,878         | 43           | 0            | 0          | 0        | 43           |
|                                   |                       | Non-NPDO Schools PV Panel Installations                   | 1,697         | 88           | 0            | 0          | 0        | 88           |
|                                   |                       | NPDO Schools Solar PV Panel Installations                 | 25            | 183          | 0            | 0          | 0        | 183          |
|                                   |                       | Oil to Gas Heating Conversions (FPB)                      | 25            | 27           | 0            | 0          | 0        | 27           |
|                                   |                       | Rothesay Office Rationalisation                           | 46            | 10           | 0            | 0          | 0        | 10           |
| <b>Strategic Change Total</b>     |                       |   | <b>23,767</b> | <b>866</b>   | <b>20</b>    | <b>0</b>   | <b>0</b> | <b>886</b>   |
| <b>Overall Total</b>              |                       |   | <b>47,774</b> | <b>2,097</b> | <b>1,500</b> | <b>725</b> | <b>0</b> | <b>4,322</b> |

| Category                          | Service | Project  | Previous Years<br>£000's | 2019-20<br>£000s | 2020-21<br>£000's | 2021-22<br>£000's | Future Years<br>£000s | Total<br>£000s |
|-----------------------------------|---------|--|--------------------------|------------------|-------------------|-------------------|-----------------------|----------------|
| Asset Sustainability              | RIS     | Astro Pitch Repairs                                      | 35                       | 26               | 0                 | 0                 | 0                     | 26             |
|                                   |         | Block Allocation   | 30                       | 0                | 0                 | 0                 | 0                     | 0              |
|                                   |         | Bridge Strengthening                                     | 0                        | 150              | 867               | 250               | 0                     | 1,267          |
|                                   |         | Castle Lodge, Dunoon - Building Works                    | 70                       | 0                | 0                 | 0                 | 0                     | 0              |
|                                   |         | Cemetery Houses  | 105                      | 10               | 0                 | 0                 | 0                     | 10             |
|                                   |         | Environmental Projects                                   | 273                      | 10               | 477               | 0                 | 0                     | 487            |
|                                   |         | EV Quick Chargers  | 0                        | 486              | 0                 | 0                 | 0                     | 486            |
|                                   |         | Fleet Management   | 30                       | 384              | 3,796             | 449               | 0                     | 4,629          |
|                                   |         | Flood Prevention   | 2                        | 179              | 120               | 0                 | 0                     | 299            |
|                                   |         | Footway Improvements                                     | 72                       | 348              | 0                 | 0                 | 0                     | 348            |
|                                   |         | Furnace Coastal Protection                               | 58                       | 0                | 0                 | 0                 | 0                     | 0              |
|                                   |         | Glengorm - Capping                                       | 309                      | 7                | 88                | 0                 | 0                     | 95             |
|                                   |         | Lighting   | 97                       | 0                | 307               | 0                 | 0                     | 307            |
|                                   |         | Oban Play Park   | 0                        | 124              | 0                 | 0                 | 0                     | 124            |
|                                   |         | Public Convenience Upgrades                              | 32                       | 66               | 0                 | 0                 | 0                     | 66             |
| Roads Reconstruction              | 397     | 8,427  | 5,486                    | 3,140            | 0                 | 17,053            |                       |                |
| <b>Asset Sustainability Total</b> |         |  | <b>1,510</b>             | <b>10,217</b>    | <b>11,141</b>     | <b>3,839</b>      | <b>0</b>              | <b>25,197</b>  |
| Service Development               | RIS     | Campbeltown Old Quay                                     | 761                      | 45               | 0                 | 0                 | 0                     | 45             |
|                                   |         | Lismore Ferry Replacement                                | 0                        | 0                | 100               | 400               | 0                     | 500            |
|                                   |         | Lochgilphead Depot Rationalisation                       | 6,483                    | 0                | 0                 | 0                 | 0                     | 0              |
|                                   |         | Millpark Depot Demolition                                | 30                       | 0                | 0                 | 0                 | 0                     | 0              |
|                                   |         | Oban Depot Development                                   | 0                        | 1,532            | 68                | 0                 | 0                     | 1,600          |
|                                   |         | Preliminary design for Regional Transport projects (tif) | 201                      | 0                | 16                | 0                 | 0                     | 16             |
|                                   |         | Witchburn Road Demolition                                | 1,387                    | 0                | 0                 | 0                 | 0                     | 0              |
| <b>Service Development Total</b>  |         |  | <b>8,862</b>             | <b>1,577</b>     | <b>184</b>        | <b>400</b>        | <b>0</b>              | <b>2,161</b>   |
| Strategic Change                  | RIS     | Campbeltown Flood Scheme                                 | 400                      | 280              | 465               | 1,416             | 0                     | 2,161          |
|                                   |         | Harbour Investment Programme PB                          | 19                       | 3,300            | 4,200             | 14,000            | 69,752                | 91,252         |
|                                   |         | Street Lighting LED Replacement                          | 107                      | 250              | 950               | 0                 | 0                     | 1,200          |
| <b>Strategic Change Total</b>     |         |  | <b>526</b>               | <b>3,830</b>     | <b>5,615</b>      | <b>15,416</b>     | <b>69,752</b>         | <b>94,613</b>  |
| <b>Overall Total</b>              |         |  | <b>10,898</b>            | <b>15,624</b>    | <b>16,940</b>     | <b>19,655</b>     | <b>69,752</b>         | <b>121,971</b> |

| Category                         | Service | Project                                  | Previous        | 2019-20      | 2020-21      | 2021-22    | Future         | Total        |
|----------------------------------|---------|--|-----------------|--------------|--------------|------------|----------------|--------------|
|                                  |         |  | Years<br>£000's | £000s        | £000's       | £000's     | Years<br>£000s | £000s        |
| Service Development              | DEG     | Cycleways - H&L (FSPT)                   | 595             | 100          | 0            | 0          | 0              | 100          |
|                                  |         | Fire Engines Coll & Colonsay PB          | 11,500          | 0            | 0            | 0          | 0              | 0            |
|                                  |         | Kilmartin House                          | 182             | 0            | 400          | 0          | 0              | 400          |
|                                  |         | Safe Streets, Walking and Cycling (CWSS) | 1,938           | 761          | 0            | 0          | 0              | 761          |
|                                  |         | SPT - bus infrastructure                 | 956             | 100          | 0            | 0          | 0              | 100          |
|                                  |         | Town Centre Funds                        | 8,104           | 285          | 1,006        | 0          | 0              | 1,291        |
| <b>Service Development Total</b> |         |  | <b>23,275</b>   | <b>1,246</b> | <b>1,406</b> | <b>0</b>   | <b>0</b>       | <b>2,652</b> |
| Strategic Change                 | DEG     | 01 TIF - Lorn/Kirk Road                  | 0               | 211          | 0            | 0          | 0              | 211          |
|                                  |         | 05 TIF - North Pier Extension            | 0               | 10           | 336          | 0          | 0              | 346          |
|                                  |         | 09 TIF - Oban Airport Business Park      | 1,078           | 143          | 0            | 0          | 0              | 143          |
|                                  |         | Dunoon CARS                              | 1,400           | 0            | 333          | 167        | 0              | 500          |
|                                  |         | Glengorm Wind Turbine                    | 1,959           | 22           | 0            | 0          | 0              | 22           |
|                                  |         | Helensburgh CARS                         | 108             | 0            | 80           | 80         | 167            | 327          |
|                                  |         | Lochgilphead CARS                        | 2,326           | 0            | 100          | 50         | 50             | 200          |
|                                  |         | Rothesay THI                             | 0               | 0            | 133          | 67         | 0              | 200          |
| <b>Strategic Change Total</b>    |         |  | <b>6,871</b>    | <b>386</b>   | <b>982</b>   | <b>364</b> | <b>217</b>     | <b>1,949</b> |
| <b>Overall Total</b>             |         |  | <b>30,146</b>   | <b>1,632</b> | <b>2,388</b> | <b>364</b> | <b>217</b>     | <b>4,601</b> |

| Category                      | Service        | Project                                 | Previous        | 2019-20      | 2020-21      | 2021-22      | Future         | Total         |
|-------------------------------|----------------|---|-----------------|--------------|--------------|--------------|----------------|---------------|
|                               |                |   | Years<br>£000's | £000s        | £000's       | £000's       | Years<br>£000s |               |
| Strategic Change              | Major Projects | CHORD - Dunoon                          | 447             | 284          | 0            | 0            | 0              | 284           |
|                               |                | CHORD - Helensburgh -Public Realm Imprv | 214             | 363          | 383          | 0            | 0              | 746           |
|                               |                | CHORD - Oban                            | 0               | 813          | 15           | 0            | 0              | 828           |
|                               |                | CHORD - Rothesay                        | 0               | 5,581        | 160          | 0            | 0              | 5,741         |
|                               |                | Helensburgh Waterfront Development      | 0               | 379          | 8,931        | 7,352        | 1,462          | 18,124        |
|                               |                | OBC for Dunoon Pier                     | 0               | -14          | 0            | 0            | 0              | -14           |
| <b>Strategic Change Total</b> |                |   | <b>661</b>      | <b>7,406</b> | <b>9,489</b> | <b>7,352</b> | <b>1,462</b>   | <b>25,709</b> |
| <b>Overall Total</b>          |                |   | <b>661</b>      | <b>7,406</b> | <b>9,489</b> | <b>7,352</b> | <b>1,462</b>   | <b>25,709</b> |